

AMERICAN LEGISLATIVE EXCHANGE COUNCIL

MEMORANDUM

TO: COMMERCE, INSURANCE AND ECONOMIC DEVELOPMENT TASK FORCE MEMBERS
FROM: COURTNEY O'BRIEN, TASK FORCE DIRECTOR
DATE: JUNE 30, 2011
RE: 35 DAY MAILING—2011 ANNUAL MEETING

The American Legislative Exchange Council will host its 2011 Annual Meeting **August 3 - 6** at the **New Orleans Marriot, Louisiana**. You may register for the meeting [here](#).

The Commerce, Insurance and Economic Development Task Force will meet in **LA Gallery 5** from **2:30 – 5:30 pm** on **Friday, August 5th**. We have an exciting agenda including the introduction of policy on public-private partnerships, a national infrastructure bank, Multiple Award Schedule contracts, and long-term asset management. The Task Force will also consider amendments to the ALEC “Resolution on Franchise and Business Agreement Legislation.”

In addition to the consideration of policy, the Task Force meeting will host a panel on effective privatization: “Tapping the Private Sector to Save Money and Improve Performance.” This panel will share with membership how to increase competition in the states and encourage a thriving economy. More information on ALEC’s privatization initiative may be found [here](#).

The Task Force will also launch our three new subcommittees at the Annual Meeting. The subcommittees will meet in **LA Gallery 4** on the morning of **Wednesday, August 3rd**. The Financial Services, Labor and Business Regulation, and Transportation and Infrastructure Subcommittees will meet and cover issues such as: the effects of Dodd-Frank, Paid Family Medical Leave, and Vehicle Miles Traveled (VMT) taxes. The subcommittees will also request feedback from membership on the vision and goals for each advisory group. All Task Force members are encouraged to attend.

Please find the following materials enclosed:

- Annual Meeting Agenda-at-a-Glance
- Task Force Meeting Tentative Agenda
- Financial Services Subcommittee Agenda
- Labor and Business Regulation Subcommittee Agenda
- Transportation and Infrastructure Subcommittee Agenda
- 2011 Spring Task Force Summit Minutes
- Draft Model Legislation
- Task Force Roster
- ALEC Mission Statement
- Scholarship Policies by Meeting
- Annual Meeting Registration Forms
- ALEC Task Force Operating Procedures

I look forward to seeing all of you in New Orleans! If you have any questions or comments regarding the meeting, please contact me at 202-742-8504 or by e-mail at cobrien@alec.org.

Sincerely,



Courtney O'Brien
Commerce, Insurance and Economic Development Task Force Director

ALEC 2011 Annual Meeting Agenda*

All meetings will be held in New Orleans Marriott unless otherwise

Monday, August 1	
Board of Directors Reception, <i>by invitation only</i>	6:00 p.m. - 7:00 p.m.
Board of Directors Dinner, <i>by invitation only</i>	7:00 p.m. - 9:00 p.m.
Tuesday, August 2	
Registration Open	12:00 p.m. - 5:00 p.m.
Joint Board of Directors Meeting	9:00 a.m. - 5:30 p.m.
State Chairs Training	3:00 p.m. - 5:00 p.m.
Leadership Reception, <i>by invitation only</i>	6:00 p.m. - 7:00 p.m.
Leadership Dinner, <i>by invitation only</i>	7:00 p.m. - 9:00 p.m.
Hospitality Suite	9:00 p.m. - 11:00 p.m.
Wednesday, August 3	
Registration Open	7:30 a.m. - 5:00 p.m.
Task Force Subcommittee Meetings	7:30 a.m. - 11:30 a.m.
State Chairs Meeting	9:00 a.m. - 11:15 a.m.
ALEC Exhibition Hall Open	9:30 a.m. - 5:00 p.m.
Opening Luncheon	11:30 a.m. - 1:30 p.m.
Workshop I	1:45 p.m. - 3:00 p.m.
Workshop II	1:45 p.m. - 3:00 p.m.
Task Force Chairs Meeting, <i>by invitation only</i>	3:15 p.m. - 4:15 p.m.
Workshop III	3:15 p.m. - 4:30 p.m.
Workshop IV	3:15 p.m. - 4:30 p.m.
Chairman's Reception, <i>by invitation only</i>	5:00 p.m. - 6:00 p.m.
Louisiana Welcome Reception	6:30 p.m. - 8:30 p.m.
Hospitality Suite	9:00 p.m. - 11:00 p.m.
Thursday, August 4	
Registration Open	7:30 a.m. - 5:00 p.m.
ALEC Exhibition Hall Open	9:30 a.m. - 5:00 p.m.
Plenary Breakfast	8:00 a.m. - 9:15 a.m.
Workshop V	9:30 a.m. - 10:45 a.m.
Workshop VI	9:30 a.m. - 10:45 a.m.
Workshop VII	11:00 a.m. - 12:15 p.m.
Workshop VIII	11:00 a.m. - 12:15 p.m.
Plenary Luncheon	12:30 p.m. - 2:15 p.m.
Task Force Meetings	2:30 p.m. - 5:30 p.m.
<ul style="list-style-type: none"> • Energy, Environment and Agriculture • Health and Human Services • International Relations • Public Safety and Elections • Tax and Fiscal Policy 	
Health and Human Services Task Force Reception, <i>by invitation only</i>	5:30 p.m. - 6:30 p.m.
International Relations Reception, <i>by invitation only</i>	5:30 p.m. - 6:30 p.m.
Reception	6:30 p.m. - 8:30 p.m.
Hospitality Suite	9:00 p.m. - 11:00 p.m.
Friday, August 5	

Friday, August 5

Registration Open	7:30 a.m. - 12:30 p.m.
ALEC Exhibition Hall Open	9:30 a.m. - 12:00 p.m.
Plenary Breakfast	8:00 a.m. - 9:15 a.m.
Workshop IX	9:30 a.m. - 10:45 a.m.
Workshop X	9:30 a.m. - 10:45 a.m.
Workshop XI	11:00 a.m. - 12:15 p.m.
Workshop XII	11:00 a.m. - 12:15 p.m.
Plenary Luncheon	12:30 p.m. - 2:15 p.m.
Task Force Meetings	2:30 p.m. - 5:30 p.m.
<ul style="list-style-type: none">• Commerce, Insurance and Economic Development• Civil Justice• Education• Telecommunications and Information Technology	
Telecommunications and Information Technology Task Force Reception	5:30 p.m. - 6:30 p.m.
Incoming Chairman's Reception, <i>by invitation only</i>	5:30 p.m. - 6:30 p.m.
State Night <i>Contact your state chair</i>	6:30 p.m.

Saturday, August 6

Prayer Service**	9:00 a.m. - 10:30 a.m.
Experience New Orleans Activities	TBD
Shooting outing	

**Agenda subject to change*

*** Unaffiliated event*



Commerce, Insurance & Economic Development Task Force
2011 Annual Meeting
Friday, August 5
2:30 pm – 5:30 pm
Room: LA Gallery 5
Tentative Agenda

1. Call to Order **2:30 PM**

- Attendance
- Approval of Minutes
- Subcommittee Reports
 - a) Financial Services
 - b) Labor and Business Regulation
 - c) Transportation and Infrastructure
- Introduction of New Members

2. Model Legislation and Presentations **3:00 PM**

“Establishing a Public-Private Partnership (P3) Authority Act”

Mr. Geoff Segal, *Macquarie Capital USA*

“Resolution in Support of a National Infrastructure Bank”

Mr. Geoff Segal, *Macquarie Capital USA*

**PANEL: “Tapping the Private Sector to Save Money and Improve Performance”
(50)**

- Moderator: Mr. Geoff Segal, *Macquarie Capital USA*
- Mr. Len Gilroy, *Reason Foundation*
- Mr. Dustin Lanier, *Civic Initiatives, LLC*
- Mr. Butch Eley, *AMOTIA Legislative Committee Chairman*
- Mr. Michael Deane, *National Association of Water Companies*

“Multiple Award Schedule Contracts Act”

Mr. Thom Iles, *John Deere & Company*

“Long Term Asset Management Act”

Mr. Butch Eley, *AMOTIA*

**Amendments to the ALEC “Resolution on Franchise and Business Agreement
Legislation”**

- Mr. Jeff Perry, *General Motors*
- Mr. Troy Flanagan, *International Franchise Association & Parquet Public Affairs*

3. For the Good of the Order **5:25 PM**

4. Adjournment **5:30 PM**



Financial Services Subcommittee

2011 Annual Meeting

Wednesday, August 3

New Orleans, LA

9:00 a.m. – 9:45 a.m.

Room: LA Gallery 5

Tentative Agenda

- 9:00 a.m. Welcome and Introductions**
Representative Fred Steen, *NC*, Public Sector Chair
Mr. Jamie Clark, *American Bankers Association*, Private Sector Chair
- 9:15 a.m. Presentation**
- "They're From Washington and Here to Help (And Hurt) You:
The Feds and the States in the Era of Dodd-Frank" (15)**
Mr. Eli Lehrer, *Heartland Institute*
- 9:30 a.m. Vision for Subcommittee – Feedback from Membership**
- 9:40 a.m. For the Good of the Order**
- 9:45 a.m. Adjournment**



Labor and Business Regulation Subcommittee

2011 Annual Meeting

Wednesday, August 3

New Orleans, LA

9:50 a.m. – 10:30 a.m.

Room: LA Gallery 5

Tentative Agenda

- 9:50 a.m. Welcome and Introductions**
Representative Dawn Pettengill, *IA*, Public Sector Chair
Mr. Matt Lathrop, *YUM! Brands, Inc*, Private Sector Chair
- 10:00 a.m. Discussion**
Issue in the States: Paid Family Medical Leave (15)
- 10:15 a.m. Vision for Subcommittee – Feedback from Membership**
- 10:25 a.m. For the Good of the Order**
- 10:30 a.m. Adjournment**



Transportation and Infrastructure Subcommittee

2011 Annual Meeting

Wednesday, August 3

New Orleans, LA

10:35 am – 11:30 am

Room: LA Gallery 5

Tentative Agenda

- 10:35 a.m. Welcome and Introductions**
Delegate John Cosgrove, VA, Public Sector Chair
Mr. Geoff Segal, *Macquarie Capital USA*, Private Sector Chair
- 10:40 a.m. Presentation**
Mr. Patrick Rhode, *Cintra US (10)*
- 10:50 a.m. Proposed Model Legislation: Discussion and Advisory Vote**
- “Establishing a Public-Private Partnership (P3) Authority Act”**
Mr. Geoff Segal, *Macquarie Capital USA*
- “Resolution in Support of a National Infrastructure Bank”**
Mr. Geoff Segal, *Macquarie Capital USA*
- “Long Term Asset Management Act”**
Mr. Butch Eley, *AMOTIA*
- 11:05 a.m. Presentation: "Paying For Roads by the Mile Instead of the Gallon" (10)**
Dr. Adrian Moore, *Reason Foundation*
- 11:15 a.m. Future Projects – Open Forum**
- 11:25 a.m. For the Good of the Order**
- 11:30 a.m. Adjournment**

American Legislative Exchange Council
Commerce, Insurance, and Economic Development Task Force
2011 Spring Task Force Summit
April 29, 2011

Attendees:

Public Sector (14)

Rep. Gary L. Daniels, *New Hampshire* (Public Sector Stand-in Chair)
Rep. E. Bradford Bennett, *Delaware*
Rep. Jon A. Botten, *Wyoming*
Rep. Josh S. Clark, *Georgia*
Rep. Kristin A. Conzet, *South Dakota*
Rep. Bill Kramer, *Wisconsin*
Rep. John Klenke, *Wisconsin*
Rep. Charles E. Martin Jr., *Georgia*
Rep. Charles Michael Sargent Jr., *Tennessee*
Sen. Walter Michel, *Mississippi*
Rep. Fred F. Steen II, *North Carolina*
Rep. Andrew M. Thompson, *Ohio*
Rep. Joseph W. Uecker, *Ohio*
Rep. Clarence J. Vranish, *Wyoming*

Private Sector (24)

Emory Wilkerson, *State Farm Insurance* (Private Sector Chair)
Neil Alldredge, *National Association of Multiple Insurance Companies*
Mark Bordas, *Anheuser-Busch Companies*
Amanda Conochalla, *McDonald's Corporation*
Derek L. Crawford, *Kraft Foods*
David Foy, *Reed Elsevier*
Eric Goldberg, *American Insurance Association*
Kelly Hobbs, *Bank of America*
Sally Jefferson, *Wine Institute*
Mike Komashka, *Reynolds American*
Matthew P. Lathrop, *YUM! Brands*
Richard McArdle, *United Parcel Service*
Harry J. Monroe Jr., *Coventry Health Care*
John Rabenold, *Community Financial Services Association* (Stand-in for Tommy Moore)
Randy Mullet, *Con-way*
Charles Pecchio, *MV VeriSol*
Paul Pisano, *National Beer Wholesalers Association*
Geoffrey Segal, *Macquarie Capital USA*
Laurie Smalling, *Wal-Mart Stores*
Alan B. Smith, *Heartland Institute*
Kate Viar, *VISA U.S.A.*
Joann Waiters, *American Counsel of Life Insurers*
Wayne Weikel, *International Franchise Association*
Joe Woods, *Property Casualty Insurers*

Guests (11)

Rep. Danny Bulp, *Ohio*

Roman Buhler, *Constitutional Advocates*

Ray Drake, *United Parcel Service*

Mark Giuffre, *UPS Airlines*

David Little, *The Little Family Real Estate Holding Company*

Cliff Morehead, *General Electric*

Rep. David Novstrup, *South Dakota*

Rep. Cliff Rosenberger, *Ohio*

Tracy Sandin, *American Insurance Association*

Andria Viola, *Delaware Legislature*

Rep. Ron Young, *Ohio*

I. Preliminaries

The task force approved the minutes of the December 2010 meeting by a unanimous voice vote.

II. Presentations

1. Trucking Industry Policy and Productivity Update with Mr. Randy Mullet, *Con-way*
2. Transportation Reauthorization with Dr. Adrian Moore, *Reason Foundation*
3. Oklahoma Insurance Issues with Rep. Mike Thompson (RET), *Oklahoma Insurance Department*

III. Consideration of Model Legislation

1. “A Resolution in Support of the Transportation Infrastructure Finance and Innovation Act” – by Mr. Geoffrey Segal, *Macquarie Capital USA*

This Resolution urges Congress to continue and work to expand the program created under the “Transportation Infrastructure Finance and Innovation Act” (TIFIA). The TIFIA program remains one of the critical methods available in this country to advance major transportation projects by leveraging private sector funding.

Motion to adopt the model resolution; passed public sector by a unanimous voice vote; passed private sector by a unanimous voice vote. **Resolution Passed.**

2. “State Council on Competitive Government Act”- by Mr. Leonard Gilroy, *Reason Foundation*

This bill was dual-referred from the Tax and Fiscal Policy Task Force.

Across the country there is a growing interest in making government more efficient, cost-effective, and competitive. This model legislation creates a [insert state] Council which represents key members of [insert state] leadership, with the statutory empowerment to take projects from concept to contract. The Council advances projects

that reexamine the method of delivering services in ways that improve efficiency, effectiveness, and results that are relevant to citizens.

This model was Dual Referred to the Commerce, Insurance, and Economic Development & Tax and Fiscal Policy Task Forces.

Motion to adopt the model legislation; passed public sector by a unanimous voice vote; passed private sector by a unanimous voice vote. **Bill Passed.**

IV. For the Good of the Order

V. Adjournment

1 **DRAFT Establishing a Public-Private Partnership (P3) Authority Act**

2
3 ***Summary***

4
5 This Act establishes a state Partnership Committee and an Office of Public-Private
6 Partnerships to identify and establish public-private partnerships and approve qualified
7 bidders, requests for proposals, and template contracts. The Act is designed to improve
8 public operational efficiencies and environmental performance, promote public safety,
9 attract private investment in the state, and minimize governmental liabilities.

10
11 ***Legislation***

12
13 **{Title, enacting clause, etc.}**

14
15 **Section 1. {Title}**

16
17 This Act may be cited as the “Establishing a Public-Private Partnership (P3) Authority
18 Act”

19
20 **Section 2. {Definitions}** The following definitions apply in this section:

21
22 (A) "Contract" means any purchase and sale agreement, lease, service agreement,
23 franchise agreement, concession agreement, or other written agreement entered into
24 under sections [insert sections here] of the Revised Code with respect to the provision of
25 a public service and any project related thereto.

26
27 (B) "Improvement" means any construction, reconstruction, rehabilitation, renovation,
28 installation, improvement, enlargement, or extension of property or improvements to
29 property.

30
31 (C) "Partnership Committee" means a committee consisting of two members nominated
32 by the President of the Senate, two members nominated by the Speaker of the House, two
33 representatives of the responsible governmental agency, and two representatives of the
34 Office of Budget and Management [or budget agency]. All members of the Committee
35 will be appointed by the Governor. Five members of the Partnership Committee shall
36 constitute a quorum. The Partnership Committee shall act only upon a decision of a
37 majority.

38
39 (D) "Private sector entity" means any corporation, whether for profit or not for profit,
40 limited liability company, partnership, limited liability partnership, sole proprietorship,
41 business trust, joint venture or other entity, but shall not mean the state, a political
42 subdivision of the state, or a public or governmental entity, agency, or instrumentality of
43 the state.

44

45 (E) "Project" means real or personal property, or both, and improvements thereto or in
46 support thereof, including undivided and other interests therein, used for or in the
47 provision of a public service.

48
49 (F) "Proposer" means a private sector entity, a local or regional public entity or agency,
50 or any group or combination thereof, submitting qualifications or a proposal for a public-
51 private partnership contract.

52
53 (G) "Public service" means a service provided for a public purpose of the responsible
54 state agency and identified in an invitation for qualifications or proposals under section
55 [insert section here] of the Revised Code.

56
57 (H) "Responsible state agency" means the agency, department, commission, authority, or
58 other instrumentality of the state responsible for the provision of the public service which
59 is or is proposed to be the subject of a contract.

60

61 **Section 3. {Public-Private Partnership}**

62

63 (A) The Partnership Committee shall have the authority to identify potential public-
64 private partnerships, to approve a short-list of qualified bidders, to approve requests for
65 proposals, and to approve template contracts before they are sent to bidders. The
66 Partnership Committee shall operate with the assistance of the Office of Public-Private
67 Partnerships.

68

69 (B) There shall be established within the Office of Budget and Management an Office of
70 Public-Private Partnerships, which shall have the authority to charge fees for services it
71 shall render as part of the procedures to establish Partnerships in accordance with
72 Revised Code sections [insert sections here] and to receive money on loan to cover its
73 operating expenses and to accomplish the purposes of Revised Code sections [insert
74 sections here].

75

76 (C) The director of budget and management [or budget agency] and the authorized
77 representative of a responsible state agency may jointly take any action and execute any
78 contract for the provision of a public service in order to more efficiently and effectively
79 provide public services, including by generating additional resources in support of those
80 public services and related projects.

81

82 **Section 4. {Project Selection}**

83

84 (A) Selection of Projects. Any proposer or responsible state agency may submit to the
85 Partnership Committee one or more proposals for partnership projects in connection with
86 any public service. The Partnership Committee shall identify potential projects and
87 public services for which a public-private partnership may be appropriate from those
88 received from a proposer, a responsible state agency, or those identified by the
89 Partnership Committee itself. The Partnership Committee shall select such projects based
90 on the partnership's potential to improve public operational efficiencies, improve

91 environmental performance, promote public safety, attract private investment in the state,
92 and minimize governmental liabilities.

93
94 (B) Public-Sector Comparators. After the Partnership Committee identifies a potential
95 partnership for a public project or public service, the Office of Public-Private
96 Partnerships shall conduct a public-sector comparator study of the potential partnership.
97 The Partnership Committee shall determine the scope of each public sector comparator,
98 which scope shall depend on the type of proposed partnership and the nature of the public
99 service under consideration for the partnership. The following issues shall be considered
100 as components of a public sector comparator:

101
102 (1) The definition of the need served by the proposed partnership;

103
104 (2) The cost required to meet the public need served by the public service under
105 traditional procurements or traditional state agency operations;

106
107 (3) An analysis of alternative methods for providing the public services under
108 consideration, including but not limited to design-build, design-build-finance,
109 design-build-finance-operate-maintain, service contracts, or leases, and how the
110 alternative method(s) would meet the need served by the public service; and,

111
112 (4) An evaluation of the cost/benefit of using an alternative method or public-
113 private partnership to render a public service, which cost/benefit analysis shall
114 include:

115
116 (a) The potential cost of utilizing an alternative method;

117
118 (b) The operational and technological risks involved in utilizing an
119 alternative method;

120
121 (c) A comparative analysis of rendering the public service by allowing the
122 responsible state agency to utilize traditional methods;

123
124 (d) The financial impact the partnership will have on the responsible state
125 agency; and

126
127 (e) The impact a partnership would have on job formation, economic
128 growth, and the community in which the public service is to be rendered.

129
130 (C) The Partnership Committee shall use the results of the public sector comparator to
131 determine which public services and projects are appropriate for partnership. The Office
132 of Public-Private Partnerships shall publish on its website the public sector comparator
133 for each project to provide a public service for which a request for qualifications is
134 initiated.

136 (D) The Office of Public-Private Partnerships shall publish notice of the intent to enter
137 into a contract for a partnership for public service or related project, and shall prepare a
138 request for qualifications for private sector entities interested in serving as proposers for
139 the partnership. The notice shall notify interested parties of the opportunity to submit
140 their qualifications for consideration and shall be published at least thirty days prior to the
141 deadline for submitting those qualifications. The Office also may advertise the
142 information contained in the notice in appropriate trade journals and otherwise notify
143 parties believed to be interested in providing the public service and in any related project.
144

145 (E) After inviting qualifications, the Partnership Committee shall evaluate the
146 qualifications submitted and may hold discussions with proposers to further explore their
147 qualifications. Following this evaluation, the Partnership Committee may determine a list
148 of qualified proposers based on criteria in the invitation, and invite only those proposers
149 to submit a proposal.
150

151 (F) The Office of Public-Private Partnerships shall prepare a request for proposal and the
152 proposed partnership contract, both of which shall be approved by the Partnership
153 Committee. After the Partnership Committee's approval of the request for proposal and
154 the partnership contract, the project shall be deemed an Approved Partnership
155 Procurement.
156

157 (1) Partnership contracts may contain the terms and conditions to carry out and
158 effect the purposes of sections [insert sections here] of the Revised Code,
159 including the duration of the contract, which shall not exceed seventy-five years,
160 rates or fees for the public services to be provided or methods or procedures for
161 the determination of such rates or fees, standards for the public services to be
162 provided, responsibilities and standards for operation and maintenance of any
163 related project, required financial assurances, financial and other data
164 reporting requirements, bases and procedures for termination of the contract and
165 retaking of possession or title to the project, and events of default and remedies
166 upon default, including mandamus, a suit in equity, an action at law, or any
167 combination of those remedial actions.
168

169 (G) After proposals are received, the Office of Public-Private Partnerships, using the
170 criteria established in the request for proposal by the Partnership Committee, shall
171 evaluate the proposals submitted and may hold discussions with proposers to further
172 explore their proposals, the scope and nature of the public service(s) they would provide,
173 and the various technical approaches they may take regarding the public service and any
174 related project. Following this evaluation, the Partnership Committee shall select and
175 rank no fewer than three proposers that the Partnership Committee considers to be the
176 most qualified to enter into the contract, except when the Partnership Committee
177 determines that fewer than three qualified proposers are available, in which case the
178 Partnership Committee shall select and rank them.
179

180 (H) After the proposers have been ranked by the Partnership Committee, the director of
181 budget and management and the authorized representative of the responsible state agency

182 shall negotiate the contract with the proposer ranked most qualified to provide the public
183 service at a compensation determined in writing to be fair and reasonable, and to
184 purchase, lease or otherwise take a legal interest in the project.

185

186 (1) Upon failure to negotiate a contract with the proposer ranked most qualified,
187 the director of budget and management shall inform the proposer in writing of the
188 termination of negotiations and may enter, with the responsible state agency, into
189 negotiations with the proposer ranked next most qualified. If negotiations again
190 fail, the same procedure may be followed with each next most qualified proposer
191 selected and ranked, in order of ranking, until a contract is negotiated and
192 executed.

193

194 (2) If the director of budget and management and the authorized representative of
195 the responsible state agency fail to negotiate a contract with any of the ranked
196 proposers, the director of budget and management, in consultation with the
197 responsible state agency, may terminate the process or select and rank additional
198 proposers, based on their qualifications or proposals, and negotiations shall
199 continue as with the proposers selected and ranked initially until a contract is
200 negotiated.

201

202 (3) The director and the authorized representative of the responsible state agency
203 may jointly reject any and all submissions of qualifications or proposals, and may
204 jointly terminate the procurement process at any point.

205

206 (4) The director of budget and management and the authorized representative of
207 the responsible state agency shall have the authority to make commercially
208 reasonable changes to the partnership contract approved by the Partnership
209 Committee. Any such contract may contain the terms and conditions to carry out
210 and affect the purposes of sections [insert sections here] of the Revised Code.

211

212 **Section 5. {Partnership Contracts}**

213

214 (A) Partnership contract shall be signed by both the director of budget and management
215 and the authorized representative of the responsible state agency for which the public
216 service at issue in the contract relates.

217

218 (B) The director of budget and management is authorized to receive and deposit any
219 money received under the contract. Any such contract shall be sufficient to effect its
220 purpose notwithstanding any provision of the Revised Code to the contrary, including
221 other laws governing the sale, lease or other disposition of property or interests therein,
222 service contracts, or financial transactions by or for the state.

223

224 (C) The Office of Public-Private Partnerships shall provide a report to the Speaker of the
225 House and the President of the Senate explaining the value of the contract to the state and
226 describing the procurement process by which the contract was reached.

227

228 **Section 6. {Ownership}**

229

230 (A) The exercise of the powers granted by sections [insert sections here] of the Revised
231 Code will be for the benefit of the people of the state and shall be liberally construed to
232 effect the purposes thereof. As the performance of public services will constitute the
233 performance of essential government functions, any project or part thereof owned by the
234 state and used for performing any public service pursuant to a contract entered into under
235 sections [insert sections here] of the Revised Code that would be exempt from taxation or
236 assessments in the absence of such contract shall remain exempt from taxation and
237 assessments levied by the state and its subdivisions to the same extent as if not subject to
238 that contract. The gross receipts and income of a successful proposer derived from
239 providing public services under a contract through a project owned by the state shall be
240 exempt from taxation levied by the state and its subdivisions. Any transfer or lease
241 between a proposer and the state of a project or part thereof, or item included or to be
242 included in the project, shall be exempt from the taxes levied pursuant to Chapters [insert
243 chapters here] of the Revised Code if the state is retaining ownership of the project or
244 part thereof that is being transferred or leased.

245

246 **Section 7. {Director’s Responsibilities}**

247

248 (A) The director of budget and management, in consultation with the responsible state
249 agency, may retain or contract for the services of commercial appraisers, engineers,
250 investment bankers, financial advisers, accounting experts, and other consultants,
251 independent contractors or providers of professional services as are necessary in the
252 judgment of the director to carry out the director's powers and duties under sections
253 [insert sections here] of the Revised Code, including the identification of public services
254 and any related projects to be subject to invitations for qualifications or proposals under
255 sections [insert sections here] of the Revised Code, the development of those invitations
256 and related evaluation criteria, the evaluation of those invitations, and negotiation of any
257 contract under sections [insert sections here] of the Revised Code.

258

259 **Section 8. {Severability Clause}**

260

261 **Section 9. {Repealer Clause}**

262

263 **Section 10. {Effective Date}**

1 **DRAFT Resolution in Support of a National Infrastructure Bank**

2
3 ***Summary***

4
5 This Resolution supports the establishment of a National Infrastructure Bank in order to
6 provide credit assistance and encourage investment in infrastructure.

7
8 ***Resolution***

9
10 **WHEREAS**, a National Infrastructure Bank is being debated by the United States
11 Congress;

12
13 **WHEREAS**, a National Infrastructure Bank could provide credit assistance, such as low-
14 interest direct loans to leverage scarce public funds and support projects, including
15 public-private partnerships, that utilize a specific local revenue stream for repayment to
16 nationally or regionally significant infrastructure projects; and

17
18 **WHEREAS**, it is in the economic interest of the State of [insert state] and the United
19 States to encourage local investment in nationally and regionally significant
20 infrastructure, create jobs in near and long term, and improve the quality of life for hard-
21 working families and businesses who rely on major highways to access employment,
22 customers, and their families;

23
24 **THEREFORE, BE IT JOINTLY RESOLVED** by the Assembly and Senate of the
25 state of [insert state] that; should Congress establish a National Infrastructure Bank that
26 is independent from other federal agencies, governed by a non-political board of
27 directors, and established to make commercially-based credit decisions to support a
28 variety of infrastructure projects with regional and/or national significance and be it
29 Further

30
31 **BE IT FURTHER RESOLVED** that the Chief Clerk of the Assembly transmit copies of
32 this resolution to the President and Vice President of the United States, to the Speaker of
33 the United States House of Representatives, to the Majority Leader in the Senate, to each
34 Senator and Representative from [insert state] in the Congress of the United States, to the
35 Secretary of United States Department of Transportation, and to the author for
36 appropriate distribution.

37

DRAFT Multiple Award Schedule Contracts Act

Summary

This Act requires state contracts to be awarded via Multiple Award Schedule (MAS) contracts. MAS contracts provide state agencies the freedom to evaluate vendors based upon a variety of factors including: discounts, total lifecycle costs, service, warranty, distribution channels, and past vendor performance. MAS contracts allow multiple vendors to compete and be awarded a contract based upon the value of their products or services and result in competitive pricing, transparency, administrative savings, expedited procurement, and flexibility for state purchasers.

Legislation

{Title, enacting clause, etc.}

Section 1. {Title}

This Act may be cited as the “Multiple Award Schedule Contracts Act”

Section 2. {Definitions} The following definitions apply in this section:

(A) “Communications equipment:” mobile communications systems, desktop communications systems, base and repeater communications systems, gateway devices, audio switch units, radio routers, microwave radios, microwave antennae, Ethernet switches, wireless access points, or equivalent products and attachments.

(B) “Construction equipment” excavators, wheel excavators, track loaders, compact track loaders, wheel loaders, skid steer loaders, backhoe loaders, crawler dozers, crawler loaders, wheel dozers, motor graders, utility cranes, compactors, and appropriate attachments, or equivalent products and attachments.

(C) “Forestry equipment:” feller bunchers, knuckleboom loaders, forestry swing machines, harvesters, and appropriate attachments, or equivalent products and attachments.

(D) “Ground maintenance equipment:” hand-held equipment, walk-behind products, lawn tractors, lawn and garden tractors, commercial walk-behind mowers, zero turn radius mowers, front mowers, compact utility tractors, utility tractors, utility vehicles, golf and turf equipment, agricultural tractors and implements, and appropriate attachments, or equivalent products and attachments.

(E) “Multiple award schedule contract:” a contract that allows multiple vendors to be awarded a State contract for goods or services by providing their total catalogues for lines of equipment and attachments to eligible purchasers, including State agencies,

46 departments, institutions, public school districts, political subdivisions, community
47 colleges, and constituent institutions of [insert state universities.]

48

49 **Section 3. {Legislative Intent}**

50 (A) The intent of multiple award schedule contracts is to evaluate vendors based upon a
51 variety of factors, including discounts, total lifecycle costs, service, warranty, distribution
52 channel, and past vendor performance. Multiple award schedule contracts allow multiple
53 vendors to compete and be awarded a contract based upon the value of their products or
54 services and result in competitive pricing, transparency, administrative savings, expedited
55 procurement, and flexibility for State purchasers.

56

57 (B) The acquisition of ground maintenance equipment, construction equipment,
58 communications equipment, and forestry equipment shall be conducted using multiple
59 award schedule contracts, except as provided in this section. Not later than [insert date
60 here], the Department of [Administration] shall issue requests for proposals for multiple
61 award schedule contracts for all ground maintenance equipment product categories,
62 construction equipment product categories, communications equipment product
63 categories, and forestry equipment product categories. Contracts awarded under this
64 subsection shall be for a term of not less than three years with annual product and pricing
65 update periods.

66

67 (C) Any contract awarded under subsection (B) of this section shall be in addition to any
68 existing term contracts for ground maintenance equipment, construction equipment,
69 communications equipment, and forestry equipment. Nothing in this section shall limit
70 the ability of the Department of [Administration] to issue additional term contracts for the
71 specific purchase of equipment otherwise available through a multiple award schedule
72 contract. The Department of [Crime Control and Public Safety] shall not be required to
73 purchase from contracts awarded under subsection (B) of this section for communications
74 equipment.

75

76 **Section 4. {Severability Clause}**

77

78 **Section 5. {Repealer Clause}**

79

80 **Section 6. {Effective Date}**

81

DRAFT Long Term Asset Management Act

Summary

This Act encourages the state Department of Transportation to develop and implement long-term asset management strategies and programs for all transportation infrastructure assets. This Act also encourages the Department of Transportation to work in partnership with the private sector to achieve accountability, improve outcomes, and produce savings in an innovative, timely and cost efficient manner.

Legislation

{Title, enacting clause, etc.}

Section 1. {Title}

This Act may be cited as the “Long Term Asset Management Act”

Section 2. {Definitions} The following definitions apply in this section:

(A) “Long term asset management strategies and programs:” programs or strategies of at least five (5) years duration that include maintenance and preservation activities for critical transportation infrastructure assets.

(B) “Critical transportation infrastructure assets within the right-of-way corridor:” shall include, but are not limited to, pavements, pavement markings, bridges and structures, guardrails/attenuators, signage, lighting and drainage.

(C) “Performance standards:” objectively measurable, outcome-based criteria which ensure the proper maintenance of transportation infrastructure assets within the right-of-way corridor and enhance asset preservation, safety, mobility, sustainability and accountability.

Section 3. {Requirements}

(A) The Department of Transportation is hereby required to develop and implement long term asset management strategies and programs for critical transportation infrastructure assets in the right-of-way corridor. Such strategies and programs shall establish performance standards for each critical transportation infrastructure asset in the right-of-way corridor, as well as methods and procedures to measure performance for the purpose of ensuring consistent adherence to such performance standards. Additionally, the Department is encouraged to work in partnership with the private sector to responsibly increase the role of the private sector in asset management in order to achieve these goals in an innovative, timely and cost efficient manner.

Section 4. {Severability Clause}

Section 5. {Repealer Clause}

Section 6. {Effective Date}

1 **MOTION**

2 **DRAFT Amendments to the “ALEC Resolution on Franchise and Business**
3 **Agreement Legislation”**

4 *Introduced amendments underlined*

5 Mr. Jeff Perry, *General Motors*, and Mr. Troy Flanagan, *International Franchise Association &*
6 *Parquet Public Affairs*, propose to amend the “ALEC Resolution on Franchise and Business
7 Agreement Legislation” by introducing the following:

8 ***Summary***

9 This resolution recognizes business and franchise agreements as contracts, which, freely and
10 openly entered into by the parties, should not be impaired. The resolution also recognizes that
11 franchising is a business-to-business relationship not akin to that of employer-employee.

12 ***Model Resolution***

13 **WHEREAS**, the contract, either written or oral, is the fundamental basis for doing business in
14 the United States, and;

15 WHEREAS, the area of contract law is a well-established and settled area of law with sound
16 guiding principles outlined in the uniform commercial code, and;

17 **WHEREAS**, franchising has been a major source of economic expansion in the United States,
18 particularly in the retail trade and service sectors, providing entrepreneurs with a proven route to
19 business ownership and;

20 **WHEREAS**, business and franchise agreements are contracts that govern the duties and
21 obligations of the parties to the contract, and;

22 WHEREAS, classifying franchisees as “employees” is a misinterpretation of labor policy and
23 deprives franchise investors of valuable economic opportunities, and;

24 **WHEREAS**, parties to business and franchise agreements have legal remedies available under
25 common law and state and federal statutes to resolve contractual disputes, and;

26 **WHEREAS**, the U.S. Constitution and most state constitutions specifically prohibit impairment
27 of contracts freely and openly entered into by the parties, and;

28 **WHEREAS**, legislation which alters the pre-existing and prospective terms of the contract
29 serves only to discourage the establishment of business and franchise agreements, and limits the
30 parties' ability to choose from a variety of business relationships,

31 **NOW THEREFORE BE IT RESOLVED**, that the American Legislative Exchange Council
32 opposes enactment of laws that interfere with business and franchise agreements freely and
33 openly entered into by parties.

34 *Original Resolution language from 1996 ALEC Sourcebook of Legislation*

Commerce, Insurance, & Economic Development
As of 6/29/2011

Rebecca Adler

Private Sector Member (Info)

Community Financial Services Association
515 King St.
Suite 300
Alexandria, VA 22314
Work Phone: 703-842-2092
Email: RADlerCFSA@multistate.com

Cliff A. Aldridge

Legislative Member

Oklahoma Senator
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Work Phone: (405) 521-5584
Fax: (405) 521-5507
Email: aldridge@oksenate.gov

Neil Alldredge

Private Sector Member (M1)

State Relations Manager
National Association of Mutual Insurance Companies
3601 Vincennes Road
Indianapolis, IN 46268
Work Phone: (317) 875-5250, ext. 1103
Fax: (317) 879-8408
Email: NAldredge@namic.org

Pamela J. Althoff

Legislative Member

Illinois Senator
Illinois Legislature
One North Virginia Street
Crystal Lake, IL 60014
Work Phone: (217) 782-8000
Fax: (217) 782-9586
Email: palthoff@mc.net

Jan Angel

Legislative Member

Washington Representative
Washington Legislature
John L. O'Brien Building
504 Sid Snyder Avenue, SW
Olympia, WA 98504
Work Phone: (360) 786-7964
Fax: (360) 786-7317
Email: janangel4U@wavecable.com

Mike Armstrong

Legislative Member

Washington Representative
Washington Legislature
Legislative Building
416 Sid Snyder Avenue, SW
Olympia, WA 98504
Work Phone: (360) 786-7832
Fax: (360) 786-1066
Email: mike.armstrong@leg.wa.gov

Elsie M. Arntzen

Legislative Member

Montana Representative
Montana Legislature
850 Senora Avenue
Billings, MT 59105
Work Phone: (406) 444-4800
Fax: (406) 444-1865
Email: emarntzen@gmail.com

Jenn Aument

Private Sector Member (M1)

Manager Public Affairs
Transurban
1421 Prince Street, Suite 200
Alexandria, VA 22314
Work Phone: 571-527-2053
Fax: 571-527-2060
Email: jaument@transurban.us.com

Joan A. Ballweg

Alternate

Wisconsin Representative
Wisconsin Legislature
State Capitol
PO Box 8952
Madison, WI 53708-8952
Work Phone: (608) 266-8077
Fax: (608) 282-3641
Email: Rep.Ballweg@legis.wisconsin.gov

Alexis Barrios

Private Sector Member (M1)

Government Affairs Specialist
American Insurance Association
2101 L Street, NW
Suite 400
Washington, DC 20037
Work Phone: (202) 828-7128
Email: abarrios@aiadc.org

Commerce, Insurance, & Economic Development
As of 6/29/2011

James A. Battle, Jr.
Legislative Member
South Carolina Representative
South Carolina Legislature
PO Box 536
Nichols, SC 29581
Work Phone: (803) 734-3001
Fax: (803) 734-4309
Email: JimBattle@schouse.gov

Michael L. Beard
Legislative Member
Minnesota Representative
Minnesota Legislature
State Office Building
100 Dr. Martin Luther King Jr. Boulevard
St. Paul, MN 55155
Work Phone: (651) 296-8872
Fax: (651) 296-3949
Email: rep.mike.beard@house.mn

Bill James Beck, Sr.
Legislative Member
Montana Representative
Montana Legislature
State Capitol
1301 East 6th Avenue
Helena, MT 59620
Work Phone: (406) 444-4800
Fax: (406) 444-1865
Email: mtbecks@centurytel.net

E. Bradford Bennett
Legislative Member
Delaware Representative
Delaware Legislature
Legislative Hall
PO Box 1401
Dover, DE 19903
Work Phone: (302) 744-4253
Fax: (302) 739-2313
Email: Bradford.Bennett@state.de.us

Dan Beres
Private Sector Member (M2)
Southern VP
MV VeriSol
18 Railroad Street
P.O. Box 548
Kingston, GA 30145-0548
Work Phone: (404) 217-7526
Email: dberes@verisol.com

Mark Bordas
Private Sector Member (M1)
Region Vice President, State Affairs (Central)
Anheuser-Busch Companies, Inc.
1005 Congress Avenue
Suite 370
Austin, TX 78701
Work Phone: (512) 236-9242
Fax: (512) 236-9038
Email: mark.bordas@anheuser-busch.com

Holly Borgmann
Private Sector Member (M1)
Kraft Foods, Inc.
3 Lakes Drive
Mail Code Nf677
Northfield, IL 60093

Jon A. Botten
Legislative Member
Wyoming Representative
Wyoming Legislature
PO Box 600
Sheridan, WY 82801
Fax: (307) 777-5466
Email: jbotten@wavecom.net

William E. Brady, Jr.
Alternate
Illinois Senator
Illinois Legislature
2203 Eastland Drive
Suite 3
Bloomington, IL 61704
Work Phone: (217) 782-6216
Fax: (217) 782-0116
Email: billbrady@senatorbillbrady.com

Bill L. Brown
Alternate
Oklahoma Senator
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Work Phone: (405) 521-5602
Fax: (405) 521-5594
Email: brownb@oksenate.gov

Commerce, Insurance, & Economic Development
As of 6/29/2011

Steven R. Brunk

Legislative Member
Kansas Representative
Kansas Legislature
8119 E. Champions Ct.
Wichita, KS 67226
Work Phone: (785) 296-7645
Fax: 316 393 7117 cell
Email: sbrunk@cox.net

C. Woody Burton

Legislative Member
Indiana Representative
Indiana Legislature
69 Meadow Lane
Whiteland, IN 46184-9625
Work Phone: (317) 232-9600
Fax: (317) 232-7644
Email: H58@in.gov

Jon Burton

Private Sector Member (M2)
Senior Director, State Government & Industry Affairs
Reed Elsevier
1000 Alderman Drive
Alpharetta, GA 30005
Work Phone: 678-694-3383
Fax: (566) 322-8243
Email: Jon.Burton@lexisnexis.com

Fred Camillo, Jr.

Legislative Member
Connecticut Representative
Connecticut General Assembly
35 MacArthur Drive
Old Greenwich, CT 06106
Work Phone: (860) 240-8778
Fax: (860) 240-0046
Email: Fred.Camillo@housegop.ct.gov

William Carmichael

Private Sector Member (M2)
Director
American Bail Coalition
250 E. 96th Street
Ste. 202
Indianapolis, IN 46240
Work Phone: 317-860-1890
Fax: (317) 875-3210
Email: wcarmichael@asc-usi.com

Dan Carter

Legislative Member
Connecticut Representative
Connecticut General Assembly
Legislative Office Building
300 Capitol Avenue
Hartford, CT 06106-1591
Email: dan.carter@housegop.ct.gov

Gary A. Chism

Legislative Member
Mississippi Representative
Mississippi Legislature
PO Box 2343
Columbus, MS 39704-2343
Work Phone: (601) 359-2433
Fax: (601) 359-3728
Email: gchism@house.ms.gov

David Christman

Private Sector Member (M1)
Director, State & Industry Affairs
National Beer Wholesalers Assoc.
1101 King Street
Suite 600
Alexandria, VA 22314
Work Phone: (703) 683-4300 (ext. 124)
Fax: 703.683.8965
Email: dchristman@nbwa.org

Meredith Cipriano

Private Sector Member (M1)
Manager, Government Relations
Western Union
1901 Pennsylvania Avenue, NW
Suite 407
Washington, DC 20006
Work Phone: (202) 296-1452
Fax: (202) 296-1803
Email: meredith.cipriano@westernunion.com

Chaz J. Cirame

Private Sector Member (Info)
Senior Director, Membership and Meetings
ALEC
1101 Vermont Ave.
11th Floor
Washington, DC 20005
Work Phone: (202) 466-3800
Fax: (202) 466-3801
Email: CIRAME@GMAIL.COM; ccirame@alec.org

Commerce, Insurance, & Economic Development
As of 6/29/2011

James Clark

Private Sector Member (M1)

Director, Grassroots Advocacy & State Issues
American Bankers Association
1120 Connecticut Ave., NW
8th Floor
Washington, DC 22036
Work Phone: (202) 663-5348
Fax: (202) 663-5212
Email: jclark@aba.com

Alan D. Clemmons

Legislative Member

South Carolina Representative
South Carolina Legislature
1800-A North Oak Street
Myrtle Beach, SC 29577
Work Phone: (803) 734-2994
Fax: (803) 734-2957
Email: AlanClemmons@schouse.gov

Lynn Coard

Private Sector Member (M1)

Director, State Advocacy
Credit Union National Association, Inc.
601 Pennsylvania Avenue, NW
South Building, Suite 600
Washington, DC 20004-2601
Work Phone: (202) 508-6777
Fax: (202) 638-7734
Email: lcoard@cuna.coop

Pierce Coffee

Private Sector Member (Info)

Transurban
1421 Prince Street, Suite 200
Alexandria, VA 22314
Email: Pcoffee@transurban.com

Jennifer Coffey

Legislative Member

New Hampshire Representative
New Hampshire Legislature
State House
107 North Main Street
Concord, NH 03301
Work Phone: (603) 271-2548
Fax: (603) 271-3309
Email: jenn.coffey@leg.state.nh.us

Sandy Cole

Legislative Member

Illinois Representative
Illinois Legislature
137 South Center
Suite 2
Grayslake, IL 60030
Work Phone: (217) 782-7320
Fax: (217) 782-1275
Email: representativesandycole@comcast.net

Sean Collins

Private Sector Member (M1)

District Director, State Government Affairs
Altria Client Services
101 Constitution Ave, NW
Suite 400W
Washington, DC 20001
Work Phone: (202) 354-1623
Fax: (202) 350-1506
Email: sean.m.collins@altria.com

Edward K. Conklin

Private Sector Member (M1)

Senior Director, Government Relations
McDonald's Corporation
1 Kroc Drive
Oak Brook, IL 60523
Work Phone: (630)623-5724
Fax: (630)623-3057
Email: ed.conklin@us.mcd.com

Andy Conlin

Private Sector Member (M1)

State Affairs Coordinator, Government Affairs
Associated Builders & Contractors
4250 N. Fairfax Drive
9th Floor
Arlington, VA 22203
Work Phone: (703) 812-2000
Fax: (703) 812-8235
Email: conlin@abc.org

Amanda Conochalla

Private Sector Member (M2)

Director, Government Relations, Central Division
McDonald's Corporation
2915 Jorie Blvd.
Dept. 018
Oak Brook, IL 60521
Work Phone: 630.836.7214
Fax: (630)623-3057
Email: amanda.conochalla@us.mcd.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Kristin A. Conzet
Legislative Member
South Dakota Representative
South Dakota Legislature
273 Minnesota
Rapid City, SD 57701
Work Phone: (605) 391-3232 (Cell)
Email: rep.conzet@state.sd.us

John A. Cosgrove, Jr.
Legislative Member
Virginia Delegate
Virginia General Assembly
Post Office Box 15483
Chesapeake, VA 23328-5483
Work Phone: (804) 698-1078
Fax: (804) 698-6778
Email: johncosgrove@cox.net

Christopher Coutu
Legislative Member
Connecticut Representative
Connecticut General Assembly
Legislative Office Building
300 Capitol Avenue
Hartford, CT 06106-1591
Work Phone: (806) 240-0100
Email: Christopher.Coutu@housegop.ct.gov

Jim Cox
Legislative Member
Pennsylvania Representative
Pennsylvania Legislature
2909 Windmill Road
Suite 7
Sinking Spring, PA 19608
AMERICA
Work Phone: (717) 772-2435
Fax: (717) 260-6516
Email: jcox@pahousegop.com

Derek L. Crawford
Private Sector Member (M2)
Director, State and Local Government Affairs
Kraft Foods, Inc.
3 Lakes Drive
Mail Code NF204
Northfield, IL 60093
Work Phone: (847) 646-0534
Fax: (847) 646-0979
Email: derek.crawford@kraftfoods.com

Sandy Crawford
Alternate
Missouri Representative
Missouri Legislature
State Capitol
201 West Capitol Avenue
Jefferson City, MO 65101
Email: Sandy.Crawford@house.mo.gov

Robert E. Dale
Legislative Member
Arkansas Representative
Arkansas General Assembly
350 State Capitol Building
500 Woodlane Avenue
Little Rock, AR 72201-1089
Work Phone: (501) 682-2920
Fax: (501) 682-3479
Email: redale70@yahoo.com

Gary L. Daniels
Legislative Member
New Hampshire Representative
New Hampshire Legislature
127 Whitten Road
Milford, NH 03055-3228
Work Phone: (603) 271-2548
Fax: (603) 271-3309
Email: gldaniels@myfairpoint.net

Bill J. Davis
Legislative Member
Indiana Representative
Indiana Legislature
210 Williamson Drive
Portland, IN 47371
Work Phone: (317) 232-9600
Fax: (317) 232-7644
Email: H33@in.gov

John E. Davis
Legislative Member
Texas Representative
Texas Legislature
Capitol Extension
1100 Congress Avenue
Austin, TX 78701
Work Phone: (512) 463-0734
Fax: (512) 479-6955
Email: jed129@aol.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Pete J. DeGraaf
Legislative Member
Kansas Representative
Kansas Legislature
Kansas State Capitol
300 SW 10th Avenue
Topeka, KS 66612-1504
Email: DeGraafs4U@ATT.net

Jerry C. Dockham
Legislative Member
North Carolina Representative
North Carolina General Assembly
PO Box 265
Denton, NC 27239
Work Phone: (919) 715-2526
Fax: (919) 733-2599
Email: jerryd@triad.rr.com

Travis Doster
Private Sector Member (M1)
Director of Public Relations
Texas Roadhouse
6040 Dutchmans Lane
Louisville, KY 40205
Work Phone: (502) 638-5457
Email: travis.doster@TexasRoadhouse.com

Julie Fisher
Alternate
Utah Representative
Utah Legislature
350 North State Street
PO Box 145030
Salt Lake City, UT 84114-5030
Work Phone: (801) 538-1029
Fax: (800) 326-1544
Email: jfisher@utah.gov

Troy Flanagan
Private Sector Member (M2)
Partner
Parquet Public Affairs
1030 N. Orange Ave.
Orlando, FL 32801
Work Phone: (202) 285-4371
Email: troy@parquetgroup.com

Robert Detlefsen
Private Sector Member (M2)
Director of Public Policy
National Association of Mutual Insurance Companies
3601 Vincennes Road
Indianapolis, IN 46268
Work Phone: (317) 875-5250
Fax: (317) 879-8408
Email: rdetlefsen@namic.org

Osjha Domenicone
Private Sector Member (M1)
Director of Government Affairs & Corp. Counsel
LoanMax
3440 Preston Ridge Road
Suite 500
Alpharetta, GA 30005
Work Phone: (678) 823-4668
Fax: (678) 823-4043
Email: osjha@selectmgmt.com

Bruce Ferguson
Private Sector Member (M2)
Senior Vice President, State Relations
American Council of Life Insurers
101 Constitution Avenue, NW
Suite 700
Washington, DC 20001
Work Phone: (202) 624-2385
Fax: (202) 624-2319
Email: bruceferguson@acli.com

Jeff M. Fitzgerald
Legislative Member
Wisconsin Representative
Wisconsin Legislature
State Capitol
PO Box 8952
Madison, WI 53708-8952
Work Phone: (608) 264-6967
Fax: (608) 282-3639
Email: Rep.Fitzgerald@legis.wisconsin.gov

Thomas Forese
Alternate
Representative
Arizona Legislature
6836
Gilbert, AZ 85298
Work Phone: (602) 926-5681
Email: tforese@azleg.gov

Commerce, Insurance, & Economic Development
As of 6/29/2011

Mark S. Formby

Legislative Member

Mississippi Representative
Mississippi Legislature
911 Highway 43 North
Picayune, MS 39466
Work Phone: (601) 359-3364
Fax: (601) 359-3728
Email: mformby@house.ms.gov

David Foy

Private Sector Member (M1)

Director, State Government Affairs
Reed Elsevier Inc.
7201 RR 2222, #1120
Austin, TX 78730
Work Phone: (202) 590-9825
Email: david.foy@reedelsevier.com

Marilinda J. Garcia

Alternate

New Hampshire Representative
New Hampshire Legislature
23 School Street
Salem, NH 03079-2712
Work Phone: 603/894-6004
Email: g.marilinda@gmail.com

Chris Gerlach

Legislative Member

Minnesota Senator
Minnesota Legislature
State Office Building
100 Dr. Martin Luther King Jr. Boulevard
St. Paul, MN 55155-1206
Work Phone: (651) 296-4120
Fax: (651) 296-6511
Email: sen.chris.gerlach@senate.mn

Leonard Gilroy

Private Sector Member (M2)

Director of Government Reform
Reason Foundation
15968 E. Lost Hills Drive, Fountain Hill
Fountain Hills, AZ 85268
Email: leonard.gilroy@reason.org

Matthew Glans

Private Sector Member (M2)

Heartland Institute
19 South LaSalle Street
Suite 903
Chicago, IL 60603
Work Phone: (312) 377-4000
Fax: (312) 377-5000
Email: mglans@heartland.org

Eric Goldberg

Private Sector Member (M2)

Associate General Counsel & Manager, State Program
American Insurance Association
2101 L Street, NW
Suite 400
Washington, DC 20037
Work Phone: 202-828-7172
Fax: 202-495-7870
Email: egoldberg@aiadc.org

Anne Gonzales

Legislative Member

State Representative
Ohio Legislature
335 Wildwood Drive
Westerville, OH 43081
Email: anne@annegonzales.org

Steve Gooch

Alternate

Georgia Senator
Georgia General Assembly
Coverdell Legislative Office Building
18 Capitol Square
Atlanta, GA 30334
Email: steve.gooch@senate.ga.gov

Pamela D. Gorman

Private Sector Member (M1)

Sr. Mgr, Legislative Policy & Advocacy
Reynolds American Inc.
P.O. Box 2959
Winston Salem, NC 27102-2959
Work Phone: 336-741-0637
Email: GormanP@RJRT.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Rick Gray

Alternate

Arizona Representative
Arizona Legislature
Capitol Complex House
1700 West Washington Street
Phoenix, AZ 85007-2890
Email: rgray@azleg.gov

Terrilois Gregory

Alternate

Kansas Representative
Kansas Legislature
P.O. Box 105
Baldwin City, KS 66006
Email: terrilois.gregory@house.ks.gov

Gail Griffin

Alternate

Arizona Senator
Arizona Legislature
Capitol Complex- Senate
1700 West Washington Street
Phoenix, AZ 85007-2890
Work Phone: (520) 559-2663 (cell)
Email: griff4333@cox.net

Steve Gross

Private Sector Member (M2)

State Relations Director
Wine Institute
425 Market Street
Suite 1000
San Francisco, CA 94105
Work Phone: (415) 356-7518
Fax: (415) 543-5848
Email: sgross@wineinstitute.org

Cheryl L. Grossman

Alternate

Ohio Representative
Ohio Legislature
Vern Riffe Center
77 South High Street
Columbus, OH 43215-6111
Work Phone: (614) 466-9690
Fax: (614) 719-6962
Email: district23@ohr.state.oh.us

Gail Haines

Legislative Member

Michigan Representative
Michigan Legislature
Cora B. Anderson House Office Building
124 North Capitol Avenue
Lansing, MI 48933-1341
Work Phone: (517) 373-0615
Fax: (517) 373-7512
Email: GailHaines@house.mi.gov

James C. Hammond

Legislative Member

Idaho Senator
Idaho Legislature
State Capitol Building
700 West Jefferson Street
Boise, ID 83720-0081
Work Phone: (208) 334-2475
Fax: (208) 334-5397
Email: jhammond@senate.idaho.gov

Kelly G. Hancock

Alternate

Texas Representative
Texas Legislature
Capitol Extension
1100 Congress Avenue
Austin, TX 78701
Work Phone: (512) 463-0599
Fax: (512) 463-0751
Email: kelly.hancock@house.state.tx.us

Goeff Hansen

Legislative Member

Michigan Senator
Michigan Legislature
Michigan State Senate
PO Box 30036
Lansing, MI 48909-7536
Work Phone: (517)373-1635
Email: senghansen@senate.michigan.gov

John N. Harms

Alternate

Nebraska Senator
Nebraska Unicameral Legislature
State Capitol
1445 K Street
Lincoln, NE 68509
Work Phone: (402) 471-2802
Fax: (402) 479-0948
Email: jharms@leg.ne.gov

Commerce, Insurance, & Economic Development
As of 6/29/2011

Denise Harper Angel

Alternate

Kentucky Senator
Kentucky Legislature
2521 Ransdell Avenue
Louisville, KY 40204
Work Phone: (502) 564-8100, ext.633
Email: dangle@bellsouth.net

Kristie A. Helmick

Private Sector Member (M2)

Transurban
1421 Prince Street, Suite 200
Alexandria, VA 22314
Work Phone: 1 571.527. 2066
Email: khelmick@transurban.com

John Hikel

Alternate

New Hampshire Representative
New Hampshire Legislature
483 Mast Road
Goffstown, NH 03045
Work Phone: (603) 271-3520
Fax: (603) 271-3309
Email: john.hikel@leg.state.nh.us

Jack Hill

Alternate

Georgia Senator
Georgia General Assembly
State Capitol Building
206 Washington Street
Atlanta, GA 30334
Work Phone: (404)656-5038
Fax: (404) 657-7094
Email: jack.hill@senate.ga.gov

Dawson Hobbs

Private Sector Member (M1)

Vice President, State Affairs
Wine and Spirits Wholesalers of America
805 15th Street, NW
Suite 430
Washington, DC 20005-2602
Work Phone: (202) 371-9792, ext. 325
Fax: (202) 789-2405
Email: dawson.hobbs@wswa.org

Kelly Hobbs

Private Sector Member (M2)

Vice President of State Governmental Affairs
Bank of America
1455 Pennsylvania Ave., NW
Ste 950
Washington, DC 20004
Work Phone: (202) 351-0125
Fax: 202-785-1426
Email: kelly.hobbs@bankofamerica.com

Brent Housman

Alternate

Kentucky Representative
Kentucky Legislature
Capitol Annex
702 Capitol Avenue
Frankfort, KY 40601
Work Phone: (502) 564-8100
Fax: (502) 564-6543
Email: bhousman@hilliard.com

Lora Hubbel

Alternate

South Dakota Representative
South Dakota Legislature
4605 South Graceland Court
Sioux Falls, SD 57106
Email: lorahubbel@yahoo.com

Timothy D. Hugo

Alternate

Virginia Delegate
Virginia General Assembly
General Assembly Building
910 Capitol Square
Richmond, VA 23218
Work Phone: (804) 698-1040
Fax: (804) 698-6740
Email: DelTHugo@house.virginia.gov

Robert Hunt

Private Sector Member (M1)

Regional Government Affairs
MillerCoors
3427 Weymouth Court
Marietta, GA 30062
Work Phone: (770) 971-5526
Fax: 770-971-3752
Email: bob.Hunt@millercoors.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Eric K. Hutchings
Legislative Member
Utah Representative
Utah Legislature
5438 West Stoney Ridge Circle
Kearns, UT 84118
Work Phone: (801) 538-1029
Fax: (801) 326-1544
Email: ehutchings@utah.gov

Barry Hyde
Alternate
Arkansas Representative
Arkansas General Assembly
208 North Beech Street
North Little Rock, AR 72114-5906
Work Phone: (501) 682-5211
Fax: (501) 682-3479
Email: bhyde@hydco.com

Thom Iles
Private Sector Member (M1)
Director, State Public Affairs
John Deere & Company
801 17th Street NW
2nd Floor
Washington, DC 20006
Work Phone: (202) 423-2271
Fax: (202) 296-0011
Email: IlesThomasE@JohnDeere.com

Pete S. Illoway
Legislative Member
Wyoming Representative
Wyoming Legislature
839 Ridgeland Street
Cheyenne, WY 82009-3247
Work Phone: (307) 635-2973
Fax: (307) 778-0588
Email: pete_chloeilloway3@msn.com

Riley E. Ingram
Legislative Member
Virginia Delegate
Virginia General Assembly
3302 Oaklawn Boulevard
Hopewell, VA 23860
Work Phone: (804) 698-1062
Fax: (804) 698-6762
Email: ingramr@erols.com

Holly M. Jackson
Private Sector Member (Info)
Director of Development
Americans for Tax Reform
722 12th Street NW
4th Floor
Washington, DC 20005
Work Phone: 202-785-0266
Fax: 202-785-0261
Email: hjackson@atr.org

Mike Jackson
Legislative Member
Texas Senator
Texas Legislature
1109 Fairmont Parkway
Pasadena, TX 77504
Work Phone: (512) 463-0111
Fax: (512) 475-3727
Email: mike.jackson@senate.state.tx.us

Charlie Janssen
Legislative Member
Nebraska Senator
Nebraska Unicameral Legislature
State Capitol
1445 K Street
Lincoln, NE 68509
Work Phone: (402) 471-2625
Email: cjanssen@leg.ne.gov

Sally Jefferson
Private Sector Member (M1)
Vice President, State Government Affairs
Wine Institute
136 E. 36th St.
Suite 5D
New York, NY 10016
Work Phone: (646) 449-0598
Fax: (646) 449-9756
Email: sjefferson@wineinstitute.org

Teresa Jennings
Private Sector Member (Info)
Managing Director, State Government Affairs
Reed Elsevier Inc.
1150 18th Street, NW
Suite 600
Washington, DC 20036
Work Phone: (202) 857-4643
Fax: (202) 857-8294
Email: teresa.jennings@lexisnexis.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Tom Jones

Private Sector Member (M1)

General Motors Corp.
9 Rob Roy Road
Austin, TX 78746-3137
Work Phone: 202-230-3010
Email: thomas-state.jones@gm.com

Bradley Kading

Private Sector Member (M1)

President and Executive Director
The Association of Bermuda Insurers & Reinsurers
1301 Pennsylvania Avenue, N.W.
Suite 900
Washington, DC 20004-1701
Work Phone: 202-783-2434
Email: bradley.kading@abir.bm

Allen W. Kerr

Alternate

Arkansas Representative
Arkansas General Assembly
1429 Merrill Drive
Little Rock, AR 72211-1819
Work Phone: (501) 682-2920
Fax: (501) 682-3479
Email: allen.kerr@arkansashouse.org

Thomas H. Killion

Legislative Member

Pennsylvania Representative
Pennsylvania Legislature
Irvis Office Building
Harrisburg, PA 17120
Work Phone: (717) 772-0855
Fax: (717) 772 9856
Email: tkillion@pahousegop.com

Jerry Klein

Alternate

North Dakota Senator
North Dakota Legislature
PO Box 265
Fessenden, ND 58438-0265
Work Phone: (701) 328-2916
Fax: (701) 328-1997
Email: jklein@nd.gov

John Klenke

Legislative Member

Wisconsin Representative
Wisconsin Legislature
State Capitol
PO Box 8952
Madison, WI 53708-8952
Email: rep.klenke@legis.wi.gov

Mike Komaschka

Private Sector Member (M2)

Director, State Gov't Affairs
Reynolds American Inc.
P.O. Box 2959
Winston Salem, NC 27102-2959
Work Phone: (336)741-0692
Fax: (336)741-7977
Email: KomascM@RJRT.com

Nick Kotik

Legislative Member

Pennsylvania Representative
Pennsylvania Legislature
707 Wingate Drive
Pittsburgh, PA 15205-4906
Work Phone: (717) 783-3780
Fax: (717) 772-4773
Email: nkotik@pahouse.net

Bill Kramer

Legislative Member

Wisconsin Representative
Wisconsin Legislature
State Capitol
PO Box 8952
Madison, WI 53708-8952
Work Phone: (608) 266-8580
Fax: (608) 282-3697
Email: Rep.Kramer@legis.wisconsin.gov

Kenneth F. Lane

Private Sector Member (M1)

Vice President, State Government Affairs
Diageo North America, Inc.
1301 K Street, NW
Suite 1000 East Tower
Washington, DC 20005
Work Phone: (202) 715-1118
Fax: (202) 715-1114
Email:
kenneth.lane@diageo.com;vernette.knight@diageo.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Bill Lant

Alternate

Missouri Representative
Missouri Legislature
State Capitol
201 West Capitol Avenue
Jefferson City, MO 65101
Email: Bill.Lant@house.mo.gov

Stephen A. LaRoque

Legislative Member

North Carolina Representative
North Carolina General Assembly
Post Office Box 1034
Kinston, NC 28503
Work Phone: (252) 560-3399
Fax: (919) 733-2599
Email: slaroque@yahoo.com

Frank G. Lasee

Alternate

Wisconsin Senator
Wisconsin Legislature
State Capitol
PO Box 7882
Madison, WI 53707-7882
Email: frank.lasee@legis.wisconsin.gov

Matthew P. Lathrop

Private Sector Member (M1)

Director of Government Relations
YUM! Brands, Inc.
1441 Gardiner Lane
Louisville, KY 40213
Work Phone: 502-874-8598
Fax: 502 874 8662
Email: matthew.lathrop@yum.com

Ken Legler

Alternate

Texas Representative
Texas Legislature
2510 Williamsburg
Pasadena, TX 77502
Work Phone: 832-715-2455
Email: Brad.Tegeler@house.state.tx.us

Eli Lehrer

Advisor

VP Washington, D.C. Operations & Director of CFIRE
The Heartland Institute
1728 Connecticut Ave N.W.
Washington, DC 20009
Work Phone: (202) 615-0586
Fax: (202) 331-0640
Email: elehrer@heartland.org

Stephanie J. Linn

Staff

Policy Coordinator
ALEC
1101 Vermont Ave.
11th Floor
Washington, DC 20005
Work Phone: (202) 466-3800
Fax: (202) 466-3801
Email: Slinn@alec.org

Larry G. Liston

Legislative Member

Colorado Representative
Colorado Legislature
2611 Farragut Circle
Colorado Springs, CO 80907
Work Phone: (303) 866-2965
Fax: (303) 866-2218
Email: Larry.Liston.house@state.co.us

Rick L. Little

Legislative Member

New Mexico Representative
New Mexico Legislature
305-5 Mesilla View
Charparal, NM 88081
Work Phone: 915-539-8629
Fax: 525-824-0344
Email: rlittleent@aol.com

Mark S. Lofgren

Legislative Member

Iowa Representative
Iowa Legislature
State Capitol
1007 East Grand Avenue
Des Moines, IA 50319
Email: Mark.Lofgren@legis.state.ia.us

Commerce, Insurance, & Economic Development
As of 6/29/2011

Amy Loudenbeck

Alternate

Wisconsin Representative
Wisconsin Legislature
State Capitol
PO Box 8952
Madison, WI 53708-8952
Email: rep.loudenbeck@legis.wi.gov

Peter Loughlin

Private Sector Member (M1)

Executive Director
AMOTIA
300 North Washington Street
Suite 605
Alexandria, VA 22314
Work Phone: 202 253 0331
Email: Peter.Loughlin@loughlinenterprises.com

Peter Loughlin

Private Sector Member (M1)

Executive Director
AMOTIA
300 North Washington Street
Suite 605
Alexandria, VA 22314
Work Phone: 202 253 0331
Email: Peter.Loughlin@loughlinenterprises.com

Peter J. Lund

Legislative Member

Michigan Representative
Michigan Legislature
Cora B. Anderson House Office Building
124 North Capitol Avenue
Lansing, MI 48933-1341
Work Phone: (517) 373-0843
Fax: (517) 373-5892
Email: PeteLund@house.mi.gov

Kevin M. Lundy

Private Sector Member (M2)

Director, Government Relations
YUM! Brands, Inc.
1441 Gardiner Lane
Louisville, KY 40213
Work Phone: 502.874.8737
Email: Kevin.Lundy@yum.com

Debra Young Maggart

Legislative Member

Tennessee Representative
Tennessee Legislature
112 La Bar Drive
Hendersonville, TN 37075
Work Phone: (619) 741-3893
Fax: (615) 253-0350
Email: rep.debra.maggart@capitol.tn.gov

Daniel W. Marshall, III

Alternate

Virginia Delegate
Virginia General Assembly
Post Office Box 439
Danville, VA 24543-0439
Work Phone: (804) 698-1014
Fax: (804) 698-6714
Email: DelDMarshall@house.virginia.gov

Charles E. Martin, Jr.

Legislative Member

Georgia Representative
Georgia General Assembly
11770 Haynes Bridge Road
Suite 205-544
Alpharetta, GA 30009
Work Phone: (404) 463-2247
Fax: (404) 463-2249
Email: chuck@martinforgeorgia.com

Jimmie P. Massie, III

Alternate

Virginia Delegate
Virginia General Assembly
General Assembly Building
910 Capitol Square
Richmond, VA 23218
Work Phone: (804) 698-1072
Fax: (804) 698-6772
Email: DelJMassie@house.virginia.gov

Ty A. Masterson

Alternate

Kansas Senator
Kansas Legislature
1539 Phyllis Lane
Andover, KS 67002
Work Phone: (316) 573-9987
Fax: 316 462-0712
Email: senatormasterson@gmail.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Richard McArdle

Private Sector Member (M1)

VP, Corporate Public Affairs
United Parcel Service
316 Pennsylvania Avenue, SE
Suite 200
Washington, DC 20003
Work Phone: (202) 675-4241
Fax: (202)675-4230
Email: rmcardle@ups.com

John P. McComish

Legislative Member

Arizona Senator
Arizona Legislature
Capitol Complex - Senate
1700 West Washington Street
Phoenix, AZ 85007-2890
Work Phone: (602) 926-5898
Fax: (602) 417-3020
Email: jmccomish@azleg.gov

Randy McDaniel

Legislative Member

Oklahoma Representative
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Work Phone: (405) 557-7409
Fax: (405) 962-7672
Email: randy.mcdaniel@okhouse.gov

John T. McGee

Legislative Member

Idaho Senator
Idaho Legislature
State Capitol Building
700 West Jefferson Street
Boise, ID 83720-0081
Work Phone: (208) 334-2475
Fax: (208) 334-5397
Email: jmcgee@senate.idaho.gov

Joe McLeland

Alternate

Kansas Representative
Kansas Legislature
431 South Westfield
Wichita, KS 67209-1549
Work Phone: (785) 296-7681
Fax: (785) 368-6365
Email: joe.mcleland@house.ks.gov; jmclela@swbell.net

Stephen McManus

Legislative Member

Tennessee Representative
Tennessee Legislature
405 Riveredge Drive
Cordova, TN 38018-0196
Work Phone: (615) 741-1920
Fax: (615) 253-0232
Email: rep.steve.mcmanus@capitol.tn.gov

Skye D. McNiel

Alternate

Oklahoma Representative
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Work Phone: (405) 557-7353
Fax: (405) 962-7672
Email: skye.mcniel@okhouse.gov

Heath M. Mello

Alternate

Nebraska Senator
Nebraska Unicameral Legislature
State Capitol
1445 K Street
Lincoln, NE 68509
Work Phone: (402) 471-2710
Fax: (402) 479-0905
Email: hmello@leg.ne.gov

Albert Anthony Melvin

Legislative Member

Arizona Senator
Arizona Legislature
Capitol Complex- Senate
1700 West Washington Street
Phoenix, AZ 85007-2890
Work Phone: (602) 926-4326
Fax: (602) 417-3159
Email: almelvin3@gmail.com

Walter Michel

Legislative Member

State Senator
Mississippi Legislature
3670 Lakeland Lane
Jackson, MS 39216
Work Phone: (601) 352-0757
Fax: (601) 353-2858
Email: wmicHEL@senate.ms.gov; walter@waltermichel.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

James W. Mills

Alternate

Georgia Representative
Georgia General Assembly
3948 Kilgore Falls Drive
Gainesville, GA 30507
Work Phone: (404) 656-5099
Fax: (404) 651-8086
Email: jameswmills@msn.com

Nickie J. Monica

Legislative Member

Louisiana Representative
Louisiana Legislature
State Capitol
900 North Third Street
Baton Rouge, LA 70804
Work Phone: (225) 342-6945
Fax: (225) 342-8336
Email: monican@legis.state.la.us

Harry J. Monroe, Jr.

Private Sector Member (M1)

Director, Government Relations
Coventry Health Care
100 E. Royal Lane
Suite 105
Irving, TX 75039
Work Phone: (972) 807-4314
Fax: (972) 807-4330
Email: hjmonroe@cvtv.com

Adrian T. Moore

Private Sector Member (M1)

Vice President of Research
Reason Foundation
3415 S. Sepulveda Blvd.
Suite 400
Los Angeles, CA 90034-6064
Work Phone: (661) 477-3107
Fax: (310)391-4395
Email: adriantm@aol.com

Tommy Moore

Private Sector Member (M2)

Executive Vice President
Community Financial Services Association
515 King St.
Suite 300
Alexandria, VA 22314
Work Phone: (703) 684-1029
Fax: (703) 648-1219
Email: tmoorecfesa@multistate.com;
tommy@tlmooreconsulting.com

Michael T. Morley

Legislative Member

Utah Representative
Utah Legislature
350 North State Street
PO Box 145030
Salt Lake City, UT 84114-5030
Work Phone: (801) 538-1029
Fax: (801) 326-1544
Email: Mikemorley@utah.gov

Scott Muir

Private Sector Member (M1)

Assistant Vice President, Government Relations
Norfolk Southern Corporation
One Constitution Avenue, NE
Suite 300
Washington, DC 20002
Work Phone: (202) 675-8200
Fax: (202) 675-8210
Email: Scott.Muir@nscorp.com

Randy Mullett

Private Sector Member (M1)

VP, Government Relations and Public Affairs
Con-way
575 7th Street, NW
Washington, DC 20004
Work Phone: 202-637-0994
Fax: 202-637-8837
Email: mullett.randy@con-way.com

Cathy E. Munoz

Legislative Member

Alaska Representative
Alaska Legislature
State Capitol
120 4th Street
Juneau, AK 72201
Email: Representative_Cathy_Munoz@legis.state.ak.us

George K. Munoz

Legislative Member

New Mexico Senator
State Capitol
490 Old Sante Fe Trail
Santa Fe, NM 87503
Work Phone: (505) 986-4600
Email: munozgeo@gmail.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

John Nothdurft

Private Sector Member (M1)

Director Government Relations
Heartland Institute
19 South LaSalle St.
Suite 903
Chicago, IL 60603
Work Phone: (312) 377-4000
Fax: (312) 377-5000
Email: jnothdurft@heartland.org

John O'Hara

Private Sector Member (M1)

VP, External Relations
Illinois Policy Institute
802 S. 2nd St.
Second Floor
Springfield, IL 62704
Email: johara@illinoispolicy.org

Jesse A. O'Hara

Legislative Member

Montana Representative
Montana Legislature
2221 Holly Court
Great Falls, MT 59404
Work Phone: (406) 444-4800
Fax: (406) 444-1865
Email: jesse59404@yahoo.com

Leslie Osborn

Legislative Member

Oklahoma Representative
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Work Phone: (405) 557-7333
Fax: (405) 557-7351
Email: leslie.osborn@okhouse.gov

Rich Pahls

Legislative Member

Nebraska Senator
Nebraska Unicameral Legislature
PO Box 75
Boys Town, NE 68010
Work Phone: (402) 471-2327
Fax: (402) 479-0931
Email: rpahls@leg.ne.gov

Courtney A. O'Brien

Staff

Director, CIED & Public Safety and Elections Task Force
ALEC
1101 Vermont Ave.
11th Floor
Washington, DC 20005
Work Phone: (202) 466-3800
Fax: (202) 466-3801
Email: cobrien@alec.org

Glenn Oder

Alternate

Virginia Delegate
Virginia General Assembly
PO Box 6161
Newport News, VA 23606
Work Phone: (804) 698-1094
Fax: (804) 698-6794
Email: DelGOder@house.virginia.gov

Rob Orr

Alternate

Texas Representative
Texas Legislature
201 West Ellison
Suite 201
Burleson, TX 76028
Work Phone: (512) 463-0538
Fax: (512) 463-0897
Email: rob.orr@house.state.tx.us

David Osborne

Legislative Member

Kentucky Representative
Capitol Annex
702 Capitol Avenue
Frankfort, KY 40601
Work Phone: (502) 564-8100
Fax: (502) 564-6543
Email: David.Osborne@lrc.ky.gov

Scott Pauchnik

Private Sector Member (Info)

Senior State and Government Affairs Representative
FedEx Corporation
202 State St.
Harrisburg, PA 17101
Email: scott.pauchnik@fedex.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Charles Pecchio

Private Sector Member (M1)

Chairman
MV VeriSol
18 Railroad Street
P.O. Box 548
Kingston, GA 30145-0548
Work Phone: (678) 986-9310
Email: cpecchio@verisol.com

Jennifer Perkins

Private Sector Member (M2)

Corporate Affairs Specialist
Cintra
7700 Chevy Chase Drive
Bldg. One
Austin, TX 78752
Work Phone: (512) 371-4871
Fax: (512) 637-1498
Email: jperkins@cintra.us.com

Jewel Perkins

Private Sector Member (M2)

The Association of Bermuda Insurers & Reinsurers
1301 Pennsylvania Avenue, N.W.
Suite 900
Washington, DC 20004-1701
Work Phone: 202-783-2434
Email: Jewel.Perkins@abir.bm

Dawn E. Pettengill

Legislative Member

Iowa Representative
Iowa Legislature
State Capitol
1007 East Grand Avenue
Des Moines, IA 50319
Work Phone: (515) 281-3221
Fax: (515) 281-6958
Email: dawn.pettengill@legis.state.ia.us

Paul Pisano

Private Sector Member (M2)

Sr. Vice President, Industry Affairs & Counsel
National Beer Wholesalers Association
1101 King Street
Suite 600
Alexandria, VA 22314-2944
Work Phone: (703)683-4300
Fax: (703)683-8965
Email: afoster@nbwa.org

Ted Powers

Private Sector Member (M1)

Government Affairs
Anheuser-Busch Companies, Inc.
1 Busch Place
Saint Louis, MO 63118
Work Phone: 314-577-4811
Email: Ted.Powers@anheuser-busch.com

Scott Price

Legislative Member

Nebraska Senator
Nebraska Unicameral Legislature
State Capitol
1445 K Street
Lincoln, NE 68509
Work Phone: (402) 471-2627
Fax: (402) 479-0903
Email: sprice@leg.ne.gov

William W. Primeaux

Private Sector Member (M1)

Manager, Government Affairs
FedEx Corporation
942 S. Shady Grove Road
Memphis, TN 38120
Work Phone: (901) 818-7159
Fax: (901) 818-7194
Email: wwprimeaux@fedex.com

Marty Quinn

Alternate

Oklahoma Representative
Oklahoma Legislature
State Capitol Building
2300 North Lincoln Boulevard
Oklahoma City, OK 73105
Email: quinn4state@yahoo.com

John Rabenold

Private Sector Member (M1)

Vice President, Government Affairs
Community Financial Services Association

OH 45040
Work Phone: (513) 229-6538
Fax: (513) 229-6750
Email: jrabenold@access-financial.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Christopher W. Rector

Legislative Member

Maine Senator
Maine Legislature
30 Knox Street
Thomaston, ME 04861
Work Phone: (800) 423-6900
Fax: (207) 287-1527
Email: cwrector@hotmail.com

Stuart C. Reid

Legislative Member

Utah Senator
Utah Legislature
320 State Capitol
PO Box 145115
Salt Lake City, UT 84114
Email: screid@utahsenate.org

Edward R. Reilly

Legislative Member

Maryland Senator
Maryland Legislature
James Senate Office Building
11 Bladen Street
Annapolis, MD 21401
Work Phone: (410) 841-3568
Email: edward.reilly@senate.state.md.us;
KerryDuffyDoyle@gmail.com

Scott W. Renfroe

Legislative Member

Colorado Senator
Colorado Legislature
Colorado State Capitol
200 East Colfax Avenue
Denver, CO 80203-1784
Work Phone: (303) 866-4451
Fax: (303) 866-4543
Email: senatorrenfroe@gmail.com

Patrick Rhode

Private Sector Member (M1)

United State Vice President, Corporate Affairs
Cintra US
7700 Chevy Chase Drive
Park One, Ste. 500
Austin, TX 78752
Work Phone: 512-637-8545
Fax: 512-637-1498
Email: prhode@cintra.us.com

Terry W. Rice

Legislative Member

Arkansas Representative
Arkansas General Assembly
PO Box 2195
Waldron, AR 72958
Work Phone: (501) 682-2920
Fax: (501) 682-3479
Email: ricefurn@centurytel.net

Ron Richard

Legislative Member

Missouri Senator
Missouri Legislature
State Capitol
201 West Capitol Avenue
Jefferson City, MO 65101
Work Phone: (573) 751-2173
Fax: (573) 526-5813
Email: ronald.richard@senate.mo.gov

Maureen Riehl

Private Sector Member (M1)

Vice President, Government & Industry Relations
National Retail Federation
325 7th Street, NW
Washington, DC 20004
Work Phone: (202) 626-8121
Fax: (202) 638-6133
Email: riehlm@nrf.com

Bryan Roosa

Private Sector Member (M2)

Executive Director, State Government Relations
General Motors Corp.
300 Renaissance Center
General Motors Public Policy Center
Detroit, MI 48265
Work Phone: 313-665-2979
Fax: 313-665-0735
Email: bryan.roosa@gm.com

Richard W. Rosen

Legislative Member

Maine Senator
Maine Legislature
P.O. Box 877
Bucksport, ME 04416-0877
Work Phone: (207) 287-1505
Fax: (207) 287-1527
Email: rosen113@aol.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Christopher J. Roy, Jr.
Alternate
Louisiana Representative
Louisiana Legislature
State Capitol
900 North Third Street
Baton Rouge, LA 70804
Email: royc@legis.state.la.us

Dan J. Ruby
Legislative Member
North Dakota Representative
North Dakota Legislature
4620 46th Avenue NW
Minot, ND 58703-8711
Work Phone: (701) 328-3373
Fax: (701) 328-1997
Email: druby@nd.gov

Frank M. Ruff, Jr.
Legislative Member
Virginia Senator
Virginia General Assembly
PO Box 332
Clarksville, VA 23927-0332
Work Phone: (804) 698-7515
Fax: (804) 698-7651
Email: district15@senate.virginia.gov

Paul Russinoff
Private Sector Member (M1)
Vice President, State Relations
VISA U.S.A. Inc.
1300 Connecticut Avenue, NW
Suite 903
Washington, DC 20036
Work Phone: (202) 296-9230
Fax: (202) 862-5498
Email: prussino@visa.com

Bill Sample
Legislative Member
Arkansas Senator
Arkansas General Assembly
2340 N. Hwy. 7
Hot Springs Village, AR 71909
Work Phone: (501) 682-6211
Fax: (501) 682-3479
Email: sampleb@arkleg.state.ar.us

Charles Michael Sargent, Jr.
Legislative Member
Tennessee Representative
Tennessee Legislature
War Memorial Building
7th Avenue North
Nashville, TN 37243-0161
Work Phone: (615) 741-6808
Fax: (615) 253-0217
Email: rep.charles.sargent@capitol.tn.gov

Ronald F. Scheberle
Staff
Executive Director
ALEC
2601 Brookside Drive
Irving, TX 75063
Work Phone: (214) 557-6769
Fax: (972) 869-2258
Email: ronscheberle@sbcglobal.net

Kelly Schulz
Legislative Member
Maryland Delegate
Maryland State Legislature
Lowe House Office Building
6 Bladen Street
Annapolis, MD 21401
Work Phone: (240) 285-5540 (Cell)
Email: kelly.schulz@house.state.md.us

C. Stevens Seale
Private Sector Member (M1)
Partner
Wise Carter Child & Caraway, PA
401 East Capitol Street
Suite 600
Jackson, MS 39201
Work Phone: (601) 326-7706
Fax: (601) 968-5519
Email: css@wisecarter.com

C. Stevens Seale
Private Sector Member (M1)
Partner
Wise Carter Child & Caraway, PA
401 East Capitol Street
Suite 600
Jackson, MS 39201
Work Phone: (601) 326-7706
Fax: (601) 968-5519
Email: css@wisecarter.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

Geoffrey Segal

Private Sector Member (M1)

Sr. Vice President
Macquarie Capital USA
125 West 55th St.
Lvl 22
New York, NY 10019
Work Phone: 212-231-1314
Fax: 212-231-1717
Email: geoff.segal@macquarie.com

James Arnold Settelmeyer

Legislative Member

Nevada Senator
Nevada Legislature
2388 Highway North 395
Minden, NV 89423-8923
Work Phone: (775) 684-8843
Fax: (775) 684-8533
Email: jsettelmeyer@sen.state.nv.us

William E. Sharer

Legislative Member

New Mexico Senator
New Mexico Legislature
Box 203
Farmington, NM 87499
Work Phone: (505) 986-4381
Fax: (505) 986-4280
Email: bill@williamsharer.com

Patrick Sheehy

Private Sector Member (M1)

Director, Government Relations
Cracker Barrel Old Country Store, Inc.
P.O. Box 787
305 Hartmann Drive
Lebanon, TN 37088-0787
Work Phone: (615) 235-4161
Fax: (615) 443-9818
Email: Pat.Sheehy@crackerbarrel.com

Scott M. Simon

Alternate

Louisiana Representative
Louisiana Legislature
PO Box 1297
Abita Springs, LA 70420
Work Phone: (225) 342-6945
Fax: (225) 342-8336
Email: simons@legis.state.la.us

Laurie Smalling

Private Sector Member (M1)

Director - Public Affairs
Wal-Mart Stores, Inc.
702 Southwest 8th Street
Bentonville, AR 72716
Work Phone: 479-633-5288
Email: Laurie.Smalling@wal-mart.com

Alan B. Smith

Private Sector Member (Info)

Senior Fellow
Heartland Institute
19 South LaSalle Street
Suite 903
Chicago, IL 60603
Work Phone: (312) 377-4000
Fax: (312) 377-5000
Email: asmith@heartland.org

Kip Smith

Legislative Member

Georgia Representative
Georgia General Assembly
Coverdell Legislative Office Building
18 Capitol Square
Atlanta, GA 30334
Work Phone: 404.656.0213
Fax: (404) 657-7752
Email: kip.smith@house.ga.gov

John T. Smithee

Legislative Member

Texas Representative
Texas Legislature
2808 Parker St
Amarillo, TX 79109
Work Phone: (512) 463-0702
Fax: (512) 476-7016
Email: john.smithee@house.state.tx.us

Charles Soderberg

Legislative Member

Iowa Representative
Iowa Legislature
State Capitol
1007 East Grand Avenue
Des Moines, IA 50319
Fax: (515)281-8758
Email: chuck.soderberg@legis.state.ia.us

Commerce, Insurance, & Economic Development
As of 6/29/2011

Eileen A. Sottile

Private Sector Member (M1)

Vice President, Government Affairs
LKQ/Keystone Automotive
2900 South Port Royale Drive
Fort Lauderdale, FL 33308
Work Phone: (954) 492-9092
Fax: (954) 492-9602
Email: esgart@bellsouth.net

Toby Spangler

Private Sector Member (M2)

Regional Director of State Government Affairs
101 Constitution Ave, N.W.
4th Floor
Washington, DC 20001
Work Phone: (202) 354-1571
Fax: (914) 272-0063
Email: toby.spangler@altria.com

Roland Spies

Private Sector Member (M2)

Counsel
State Farm Insurance Companies
One State Farm Plaza
A-3
Bloomington, IL 61710-0001
Work Phone: (309) 766-3536
Fax: (309) 766-4904
Email: Roland.Spies.gqt9@statefarm.com

Katherine Springer

Private Sector Member (Info)

Transurban
1421 Prince Street, Suite 200
Alexandria, VA 22314
Email: KSpringer@transurban.com

Fred F. Steen, II

Legislative Member

North Carolina Representative
North Carolina General Assembly
317 Daybrook Drive
Landis, NC 28088
Work Phone: (919) 733-5881
Fax: (919) 733-3113
Email: steen@ctc.net

John Stephenson

Private Sector Member (M2)

Executive Director, Gov' Rel.
SAP America, Inc.
1300 Pennsylvania Avenue, NW
Suite 600/North Tower/Gray
Washington, DC 20004
Work Phone: (202) 312-3980
Fax: (610) 707-9988
Email: john.stephenson@sap.com

Paul M. Stranz

Private Sector Member (M1)

SVP, State Government Relations Executive, Southwest
Region
Bank of America
901 Main Street
TX1-492-15-14
Dallas, TX 75202
Work Phone: (214) 209-0628
Fax: (214) 209-0640
Email: paul.stranz@bankofamerica.com

Matthew Street

Private Sector Member (M2)

Deputy General Counsel for State Relations
American Bankers Association
1120 Connecticut Avenue, NW
8th Floor
Washington, DC 20036
Work Phone: (202) 663-5031
Fax: (202) 663-7524
Email: mstreet@aba.com

Gene Suellentrop

Legislative Member

Kansas Representative
6813 W Northwind Circle
Wichita, KS 67205
Work Phone: (316) 260-3663
Email: gene@genesuellentrop.com

Andrew M. Thompson

Legislative Member

Ohio Legislature
77 South High Street/Riffe Bld #1184
Columbus, OH 43215
Work Phone: (614) 644-8728
Email: district93@ohr.state.oh.us

Commerce, Insurance, & Economic Development
As of 6/29/2011

Andy M. Tobin, Sr.
Legislative Member
Arizona Representative
Arizona Legislature
Capitol Complex- House
1700 West Washington Street
Phoenix, AZ 85007-2890
Work Phone: (602) 926-5172
Email: atobin@azleg.gov

Pamela Z. Tucker
Legislative Member
New Hampshire Representative
New Hampshire Legislature
15 Eagle Court
Greenland, NH 03840-2336
Work Phone: (603) 271-2548
Fax: (603) 271-3309
Email: pamzt@comcast.net

Charles M. Turbiville
Legislative Member
South Dakota Representative
South Dakota Legislature
458 Williams Street
Deadwood, SD 57732-1147
Work Phone: (605) 920-1657
Fax: (605) 773-6806
Email: rep.turbiville@state.sd.us

Joseph W. Uecker
Legislative Member
Ohio Representative
Ohio Legislature
298 Indianview Drive
Loveland, OH 45140
Work Phone: (614) 466-8131
Fax: (614) 719-3966
Email: district66@ohr.state.oh.us

Glenn Vaad
Task Force Chair
Colorado Representative
Colorado Legislature
2688 West County Road 32
Mead, CO 80542
Work Phone: (303) 866-2943
Fax: (303) 866-2218
Email: gvaad@hotmail.com

Kate Viar
Private Sector Member (M2)
Director of State Government Relations
VISA U.S.A. Inc.
1300 Connecticut Avenue, NW
Suite 903
Washington, DC 20036
Work Phone: 202-419-4119
Fax: (202) 862-5498
Email: kviar@visa.com

Ted M. Vick
Legislative Member
South Carolina Representative
South Carolina Legislature
PO Box 310
Chesterfield, SC 29709
Work Phone: (803) 734-2999
Fax: (803) 734-2925
Email: TedVick@schouse.gov

Clarence J. Vranish
Legislative Member
Wyoming Representative
Wyoming Legislature
1912 West Anderson St
Evanston, WY 82930
AMERICA
Work Phone: (307) 677-2020
Email: vranish@allwest.net

Joann Waiters
Private Sector Member (M1)
Senior Counsel
American Council of Life Insurers
101 Constitution Avenue, NW
Suite 700
Washington, DC 20001
Work Phone: (202) 624-2177
Fax: (202) 624-2319
Email: joannwaiters@acli.com

Jerry Watson
Private Sector Member (M1)
General Legal Counsel
American Bail Coalition
P.O. Box 9810
Calabasas, CA 91372-9810
Work Phone: (800) 935-2245 ext. 6023
Fax: (818) 449-7123
Email: jerry.watson@aiaSurety.com

Commerce, Insurance, & Economic Development
As of 6/29/2011

R. Curt Webb

Alternate

Utah Representative
Utah Legislature
350 North State Street
PO Box 145030
Salt Lake City, UT 84114-5030
Work Phone: (801) 538-1029
Fax: (801) 326-1544
Email: curtwebb@utah.gov

John D. Westwood

Legislative Member

Kentucky Senator
Kentucky Legislature
Capitol Annex
702 Capitol Avenue
Frankfort, KY 40601
Work Phone: (502) 564-8100
Fax: (502) 564-6543
Email: Jack.Westwood@lrc.ky.gov

Arthur J. Wilhelmi

Legislative Member

Illinois Senator
Illinois Legislature
Capitol Building
301 South Second Street
Springfield, IL 62706
Work Phone: (815) 207-4445
Fax: (815) 207-4446
Email: rgoulding43@sbcglobal.net

Joe Woods

Private Sector Member (M1)

Vice President-State Government Relations
Property Casualty Insurers
700 Lavaca Street
Suite 1400
Austin, TX 78701
Work Phone: (512) 334-6638
Fax: (847) 759-4346
Email: Joe.Woods@pciaa.net

Ken Yager

Alternate

Tennessee Senator
Tennessee Legislature
Legislative Plaza
6th Avenue North
Nashville, TN 37243
Work Phone: (615) 741-1449
Fax: (615) 253-0237
Email: sen.ken.yager@capitol.tn.gov

Wayne Weikel

Private Sector Member (M1)

Director of State Government Relations
International Franchise Association
1501 K Street, NW
Suite 350
Washington, DC 20005
Work Phone: (202) 628-8000
Fax: (202) 628-0812
Email: wweikel@franchise.org

Michael Widick

Private Sector Member (M2)

LKQ/Keystone Automotive
12863 Carranington Circle
204
Naples, FL 34105
Work Phone: (954) 492-9092
Fax: (954) 492-9602
Email: michaelwidick@comcast.net

JoAn E. Wood

Legislative Member

Idaho Representative
Idaho Legislature
3778 East 500 North
Rigby, ID 83442
Work Phone: (208) 745-7846
Fax: (208) 745-8420
Email: jawood@house.idaho.gov

Mike Yadon

Private Sector Member (M2)

Sr State & Local GA Gov't Affairs Rep.
FedEx Corporation
1215 K Street
Suite 1733
Sacramento, CA 95814
Work Phone: 916-503-1589
Email: michael.yadon@fedex.com

Kent Younce

Private Sector Member (M1)

Executive Vice President, Government Relations
Security Finance Corporation
175 N Tennessee Ave
La Follette, TN 37766
Work Phone: (864) 582-8193
Fax: (423) 562-7462
Email: kentyounce@comcast.net



Mission Statement

The American Legislative Exchange Council's mission is...

To advance the Jeffersonian Principles of free markets, limited government, federalism, and individual liberty through a nonpartisan public-private partnership among America's state legislators, concerned members of the private sector, the federal government, and the general public.

To promote these principles by developing policies that ensure the powers of government are derived from, and assigned to, first the People, then the States, and finally the Federal Government.

To enlist state legislators from all parties and members of the private sector who share ALEC's mission.

To conduct a policy making program that unites members of the public and private sector in a dynamic partnership to support research, policy development, and dissemination activities.

To prepare the next generation of political leadership through educational programs that promote the principles of Jeffersonian democracy, which are necessary for a free society.

SCHOLARSHIP POLICY BY MEETING

ALEC Spring Task Force Summit:

1. ***Spring Task Force Summit Reimbursement Form:*** ALEC Task Force Members are reimbursed by ALEC up to \$350.00 for travel expenses. Receipts must be forwarded to the ALEC Policy Coordinator and approved by the Director of Policy.
2. ALEC Task Force Members' room & tax fees for up to a two-night stay at the host hotel are covered by ALEC.
3. Registration fees are not covered; however, Task Force Members may submit registration expenses for payment from their state scholarship account upon approval of the State Chair.
4. *Official Alternate Task Force Members* (chosen by the State Chair and whose names are given to ALEC more than 35 days prior to the meeting to serve in place of a Task Force Member who cannot attend) are reimbursed in the same manner as Task Force Members.
5. ***State Scholarship Reimbursement Form:*** Any fees above the set limit, or expenses other than travel and room expenses can be submitted by Task Force Members for payment from their state scholarship account upon the approval of the State Chair. Receipts must be submitted to the State Chair, who will submit the signed form to the Director of Membership.
6. *Non-Task Force Members* can be reimbursed out of the state scholarship fund upon State Chair approval. Receipts must be submitted to the State Chair, who will submit the appropriate signed form to the Director of Membership.

ALEC Annual Meeting:

State Scholarship Reimbursement Form: State scholarship funds are available for reimbursement by approval of your ALEC State Chair. Expenses are reimbursed after the conference, and may cover the cost of travel, room & tax, and registration. Receipts are to be submitted to the State Chair, who will then submit the signed form to the Director of Membership.

ALEC States & Nation Policy Summit:

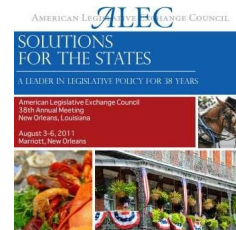
1. ***States & Nation Policy Summit Reimbursement Form:*** ALEC offers two scholarships per state to cover the cost of travel, room & tax, and registration not to exceed \$1,000.00 per person for a total of \$2,000.00 per state. ALEC scholarship recipients must be named by the ALEC State Chair. Expenses are submitted to the State Chair and reimbursed after the conference. The State Chair submits the signed form to the Director of Membership.
2. ***State Scholarship Reimbursement Form:*** Any other fees or payments must come out of the state scholarship account, with the approval of the State Chair. Receipts must be submitted to the State Chair, who submits the signed form to the Director of Membership.

ALEC Academies:

Academy Reimbursement Form: Attendees of ALEC Academies are reimbursed by the Task Force Committee hosting the Academy. Attendees will receive a form at the Academy, and will be reimbursed up to \$500.00 for travel, and room & tax fees for a two-night stay by ALEC. Receipts must be forwarded to the appropriate Task Force Director and approved by the Director of Policy.

ATTENDEE REGISTRATION / HOUSING FORM

AMERICAN LEGISLATIVE EXCHANGE COUNCIL



Early registration deadline: June 7, 2011
Standard registration deadline: July 11, 2011
Housing cut-off date: July 11, 2011

New Orleans Marriott - New Orleans, LA

Online www.alec.org Fax (credit cards only) 202.331.1344 Phone / Questions • Mon-Fri, 9am-5:30 pm Eastern
Registration: 202.742.8538 / Housing: 800. 228.9290

ATTENDEE INFORMATION

Prefix (required) Sen Rep Del Mr Mrs Ms Other _____
Last Name _____ First Name _____ Middle Initial _____ Badge Nickname _____
Title _____
Organization (required) _____
Address _____ Suite # _____
City _____ State/Province _____ Country _____ ZIP/Postal code _____
Daytime phone _____ Fax _____ Alternate phone _____
Email (confirmation will be sent by email) _____

Spouse / Guest / Kids' Congress: Please complete the Spouse / Guest / Kids' Congress registration form.

REGISTRATION INFORMATION

****Save \$100 on registration by booking your hotel room in ALEC's headquarter hotel****

DISCOUNTED REGISTRATION FEES are extended only to registrants booking in ALEC's headquarter hotel. Your \$100 savings will become valid when accommodations are confirmed.

	EARLY until June 7	STANDARD until July 11	ON-SITE begin July 12	DAILY	Amount
<input type="checkbox"/> I am already registered: Order # _____					
<input type="checkbox"/> ALEC Legislative Member	\$475	\$575	\$675	\$295	\$ _____
<input type="checkbox"/> Legislator / Non-Member	\$575	\$675	\$725	\$395	\$ _____
<input type="checkbox"/> ALEC Private Sector Member	\$840	\$930	\$1099	\$595	\$ _____
<input type="checkbox"/> Private Sector / Non-Member	\$975	\$1065	\$1350	\$695	\$ _____
<input type="checkbox"/> ALEC Non-Profit Member (501(c)(3) status required)	\$610	\$685	\$760	\$395	\$ _____
<input type="checkbox"/> Non-Profit Non-Member (501(c)(3) status required)	\$725	\$800	\$875	\$495	\$ _____
<input type="checkbox"/> Legislative Staff / Government	\$650	\$750	\$900	\$495	\$ _____
<input type="checkbox"/> ALEC Legacy Member	\$0	\$0	\$0	\$0	\$ _____

Promo Code _____

TOTAL REGISTRATION FEES: \$ _____

METHOD OF REGISTRATION PAYMENT

Credit Card: Credit cards will be charged immediately. Please fax to the above number for processing.

Amer Express Visa MasterCard

Card # _____

Cardholder (please print) _____

Exp Date (mm/yy) _____ Security Code _____

Signature _____

Note: Registration forms with enclosed payments must be received by 5pm Eastern on the following dates to be eligible for discounted registration rates: June 7, 2011, for early registration rates, or July 11, 2011, for standard registration rates. Forms and/or payments received after July 11, 2011, will be subject to the on-site registration rate. If registering after July 11, 2011, please bring completed form and payment to register on-site.

REGISTRATION CONFIRMATION INFORMATION

Online registrants will receive immediate email confirmation. If registering by form, confirmation will be emailed, faxed, or mailed within 72 hours of receipt of payment.

REGISTRATION CANCELLATION / REFUND INFORMATION

Registrations cancelled prior to 5pm Eastern July 11, 2011 are subject to a \$100 cancellation fee. Registrations are non-refundable after 5pm Eastern July 11, 2011.

HOUSING

RESERVATION CUTOFF FOR ALEC DISCOUNTED RATE IS 12pm Eastern July 11, 2011

****Save \$100 on registration by booking your hotel room in ALEC's headquarter hotel****

I do not require a reservation at this time.

Arrival Date _____ Departure Date _____

Sharing room with _____

Room type

<input type="checkbox"/> Single	(1 person – 1 bed)	\$ 183
<input type="checkbox"/> Double	(2 persons – 1 bed)	\$ 213
<input type="checkbox"/> Db/Db	(2 persons – 2 beds)	\$ 213
<input type="checkbox"/> Triple	(3 persons – 2 beds)	\$ 243
<input type="checkbox"/> Quad	(4 persons – 2 beds)	\$ 273

A limited number of suites are available upon request. Please call 800.228.9290 for additional information.

Special requests

ADA room required:

___ Audio ___ Visual ___ Mobile

Rollaway / crib: _____

Other: _____

METHOD OF HOUSING PAYMENT

Please use the same method of payment as above.

Credit Card: Credit cards will be used to guarantee the reservation

Amer Express Visa MasterCard Discover

Card # _____

Cardholder (please print) _____

Exp Date (mm/yy) _____ Security Code _____

Signature _____

* All rates DO NOT include state and local tax currently 13% plus occupancy tax \$3.00 (subject to change)

Note: Cutoff for reservations at the ALEC rate is July 11, 2011. After July 11, 2010, every effort will be made to accommodate new reservations, based on availability and rate.

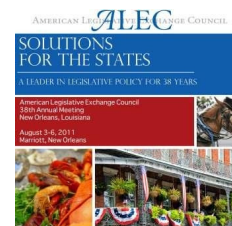
HOUSING CONFIRMATION INFORMATION

Online reservations will receive immediate email confirmation. Reservations received by form will be confirmed via email, fax, or mail within 72 hours of receipt.

HOUSING CANCELLATION / REFUND INFORMATION

Credit cards will be charged one night room and tax in the event of a no show or if cancellation occurs within 72 hours prior to arrival. Departures prior to the departure date confirmed by the hotel at check-in will result in a charge of \$100 plus tax. Please obtain a cancellation number when your reservation is cancelled.

SPOUSE / GUEST KIDS' CONGRESS REGISTRATION FORM



Early registration deadline: May 2, 2011
Standard registration deadline: July 11, 2011

New Orleans Marriott - New Orleans, LA

Online
www.alec.org

Fax (credit cards only)
202.331.1344

Phone / Questions • Mon-Fri, 9am-5:30 pm Eastern
202.742.8538

Mail • ALEC Registration & Housing
P.O. Box 96754 • Washington, DC 20090-6754

IMPORTANT: Please identify the ALEC attendee

ALEC ATTENDEE Profile Information

First Name	Last Name	REGISTRATION ORDER NUMBER
Daytime Phone		
Email (Confirmation will be sent by email)		

SPOUSE / GUEST / KIDS' CONGRESS Registration Fees

	(#) x	EARLY until May 2	STANDARD until July 11	ON-SITE begin July 12	DAILY	Amount
A. Spouse / Guest / Child 18 yrs or older	() x	\$150	\$150	\$150	n/a	= \$ _____
B. Kid's Congress (6 months to 17 yrs) for ALEC Members Full Conference Rate	() x	\$250	\$350	\$550	n/a	= \$ _____
C. Kid's Congress (6 months to 17 yrs) for Non-ALEC Members Full Conference Rate	() x	\$350	\$450	\$650	n/a	= \$ _____
D. Kid's Congress (6 months to 17 yrs) Day rate: Wed., Thurs., or Fri.	() x	\$150	\$150	\$250	n/a	= \$ _____

SPOUSE / GUEST / KID'S REGISTRATION FEE(S) TOTAL \$ _____

Spouse / Guest / Child Names *Please list the names of the spouse / guest / children below*

Spouse / Guest / Child Name	Child Date of Birth	Registration Type A,B,C,D (above)	Spouse / Guest / Child Name	Child Date of Birth	Registration Type A,B,C,D (above)
1. _____	_____	_____	5. _____	_____	_____
2. _____	_____	_____	6. _____	_____	_____
3. _____	_____	_____	7. _____	_____	_____
4. _____	_____	_____	8. _____	_____	_____

Payment Information

Credit Card: Credit cards will be charged immediately. Please fax to the above number for processing.

<input type="checkbox"/> American Express	Card # _____
<input type="checkbox"/> Visa	Cardholder (please print) _____
<input type="checkbox"/> MasterCard	Exp Date (mm/yy) _____ Security Code _____
	Signature _____

Check / money order: Payment must be in U.S. currency drawn on a U.S. bank. Please make check payable to ALEC Registration and send to above address.

Note: Registration forms with enclosed payments must be received by 5pm Eastern on the following dates to be eligible for discounted registration rates: May 2, 2011, for early registration rates, or July 11, 2011, for standard registration rates. Forms and/or payments received after July 11, 2011 will be subject to the on-site registration rate. If registering after July 11, 2011 please bring completed form and payment to register on-site.

Confirmation Information

Online registrants will receive immediate confirmation via email. If registering by written form, confirmation will be emailed (if address provided), faxed, or mailed within 72 hours of receipt of payment.

Cancellation / Refund Information

Registrations cancelled prior to 5:00 p.m. (EST) July 11, 2011 are subject to a \$100 cancellation fee. Registrations are non-refundable after 5:00 p.m. (EST) July 11, 2011.



American Legislative Exchange Council TASK FORCE OPERATING PROCEDURES

I. MISSION OF TASK FORCES

Assume the primary responsibility for identifying critical issues, developing ALEC policy, and sponsoring educational activities which advance the Jeffersonian principles of free markets, limited government, federalism, and individual liberty. The mission will be accomplished through a non-partisan, public and private partnership between ALEC's legislative and private sector members in the specific subject areas assigned to the Task Force by the Board of Directors.

II. TASK FORCE RESPONSIBILITIES

- A. Task Forces have the primary responsibility for identifying critical issues and developing ALEC's official policy statements and model legislation appropriate to the specific subject areas of the Task Force.
- B. Task Forces serve as forums for an exchange of ideas and sharing of experiences between ALEC's state legislator and private sector members.
- C. Task Forces are responsible for developing and sponsoring the following educational activities appropriate to the specific subject area of the Task Force:
 - publications that express policy positions, including, but not limited to State Factors and Action Alerts;
 - educational communication and correspondence campaigns;
 - issue specific briefings, press conferences and press campaigns;
 - witness testimony and the activities of policy response teams;
 - workshops at ALEC's conferences; and
 - specific focus events.
- D. ~~The Executive Director is to~~ Task Forces are responsible for developing an annual budgets, which shall include expenses associated with Task Force meetings and educational activities. A funding mechanism to finance all meetings and educational activities proposed by Task Forces must be available before they can be undertaken.

III. GENERAL PROCEDURES

- A.** Requests from ALEC members for policy statements, model legislation and educational activities shall be directed by the Executive Director to the appropriate Task Force, or the Board of Directors if the issue does not fall within the jurisdiction of any Task Force. The appropriate Public and Private Sector Task Force Co-Chairs determine the agenda for each Task Force meeting, and the meetings will be called and conducted in accordance with these Operating Procedures.

The Director of Policy with the consent of the Executive Director assigns a model bill or resolution to the most appropriate Task Force based on Task Force content and prior jurisdictional history 35 days before a Task Force Meeting. All Task Force Co-Chairs will be provided an email or fax summary of all model bills and resolutions 35 days before the Task Force meeting

If both the Co-Chairs of a Task Force are in agreement that they should have jurisdiction on model legislation or a resolution, the legislation or resolution will be considered by the Task Force. If the other Task Force Co-Chairs believe they should have jurisdiction or if the author of the model bill or resolution does not agree on the jurisdictional assignment of the bill, they will have 10 days after the 35-day mailer deadline to submit in writing or by electronic appeal to the Director of Policy their intent to challenge the jurisdiction assignment. The Director of Policy will notify the Executive Director who will in turn notify the National Chair and the Private Enterprise Board Chair. The National Chair and the Private Enterprise Board Chair will in turn refer the matter in question to the Board of Directors Task Force Board Committee. The Director of Policy will establish a conference call for the Task Force Board Committee co- chairs, the author, the affected Task Force Co-Chairs and the Director of Policy at a time convenient for all participants.

The Task Force Board Committee Co-Chairs shall listen to the jurisdictional dispute by phone or in person within 10 days of the request. If both Task Force Board Committee Co-Chairs are in agreement that the Director of Policy made an incorrect jurisdictional referral, only then will the model bill or resolution be reassigned to a committee as they specify once agreed upon by the National Chair and the Private Enterprise Board Chair. The bill or model resolution is still eligible to be heard in whatever Task Force it is deemed to be assigned to as if submitted to the correct Task Force for the 35-day mailer. The National Chair and the Private Enterprise Board Chair decision is final on this model bill or resolution.

Joint referral of model legislation and/or resolutions are allowed if all the affected Task Force Co-Chairs agree. All model legislation and resolutions that have been referred to, more than one Task Force must pass the identical language in both Task Forces within two consecutive Task Force meetings. It is at the Task Force

Co-Chairs discretion how they will handle the hearings of the model legislation or resolution. Both sets of co-chairs have the ability to call a working group, subcommittee, or simply meet consecutively or concurrently if necessary.

If the Task Force co-chairs both agree to waive jurisdiction, they may do so as long as another Task Force still has jurisdiction.

The National Chair and the Private Sector Board Chair will rely upon the Task Force Board Committee Co-Chairs for advice and recommendations on model legislation or resolutions when no jurisdiction in any of the existing Task Forces in operation can be found. The Task Force Board Committee Co-Chairs will work with the Executive Director and the Director of Policy to identify public and private sector Task Force members (not alternates) from the existing Task Forces should their expertise be of assistance to the Task Force Board Committee in reaching a determination and recommendation for approval by the National Chair and the Private Enterprise Board Chair.

- B. The National Chair and the Private Sector Board Chair will rely upon the Task Force Board Committee Co-Chairs for advice and recommendations on model legislation or resolutions when no jurisdiction in any of the existing Task Forces in operation can be found. The Task Force Board Committee Co-Chairs will work with the Executive Director and the Director of Policy to identify public and private sector Task Force members (not alternates) from the existing Task Forces should their expertise be of assistance to the Task Force Board Committee in reaching a determination and recommendation for approval by the National Chair and the Private Enterprise Board Chair.
- C. The Board of Directors shall have ultimate authority over Task Force procedures and actions including the authority to create, to merge or to disband Task Forces and to review Task Force actions in accordance with these Operating Procedures. Nothing in these Operating Procedures prohibits the Board of Directors from developing ALEC policy; however, such a practice should be utilized only in exceptional circumstances. Before the policy is adopted by the Board of Directors, it should be sent to the Public and Private Sector Task Force Co-Chairs under whose jurisdiction the matter falls for review and comment back to the Board of Directors.
- D. The operating cycle of a Task Force is two years. A new operating cycle begins on January 1 of each odd numbered year and ends on December 31 of the following even numbered year. Task Force activities shall be planned and budgeted on an annual basis within each two-year operating cycle.
- E. ~~At the ALEC Annual Meeting, each Task Force will be responsible for determining an operating budget for the succeeding calendar year. The Executive Director will notify the Task Force Co-Chairs, at the ALEC Annual Meeting, what inflation factor will be used by the Task Force to determine the operating~~

~~and programming budgets. Task Force membership and budget information will be reported to the Executive Director by the Public and Private Sector Task Force Co-Chairs. The Executive Director will present this information to the Board of Directors at its regular fall meeting.~~

- F. If a Task Force is unable to develop an operating budget, the Board of Directors will determine whether to continue the operations of the Task Force. This determination will be made according to: (1) the level of membership on the Task Force, and (2) the need for continued services developed by the Task Force for ALEC.
- G. The Board of Directors shall have the authority to allocate limited general support funds to finance the annual operating budget of Task Forces that meet the requirements prescribed in Section III (E). The Executive Director shall determine, and report to the Board of Directors, the amount of general support funds available to underwrite such Task Forces.

IV. MEMBERSHIP AND MEMBER RESPONSIBILITIES

- A. The membership of a Task Force consists of legislators who are members in good standing of ALEC and are duly appointed to the Task Force, in accordance with Section VI (A) and private sector organizations that are full members of ALEC, contribute to the assessment for the Task Force operating budget, and are duly appointed to the Task Force, in accordance with Section VI (B). Private sector organizations that were full members of ALEC and contributed the assessment for the Task Force's operating budget in the previous year, can be appointed to the Task Force for the current year, conditional upon renewal of full ALEC membership and receipt of the current year's assessment for the Task Force operating budget prior to March 31st, unless an alternative date has been approved by the Executive Director.
- B. Each Task Force shall have least two Co-Chairs; a Public Sector Task Force Co-Chair and a Private Sector Task Force Co-Chair. The Public Sector Task Force Co-Chair must be a member of the Task Force and appointed in accordance with Section VI (A). The Private Sector Co-Chair must represent a private sector member of the Task Force and be appointed in accordance with Section VI(B). The Co-Chairs shall be responsible for:
 - (1) calling the Task Force and the Executive Committee meetings to order, setting the agenda and co-chairing such meetings;
 - (2) appointing and removing legislators and private sector members to and from the Task Force Executive Committee and subcommittees;
 - (3) creating subcommittees, and determining each subcommittee's mission, membership limit, voting rules, deadlines, and term of service; and

- (4) selecting Task Force members to provide support for and against Task Force policies during formal Board reviews.
- C. Each Task Force shall have an Executive Committee appointed by the Public and Private Sector Task Force Co-Chairs that is appropriate in number to carry out the work product and strategic plan of ALEC and the Task Force. The Executive Committee shall consist of the Public Sector Task Force Co-chair, the Private Sector Task Force Co-Chair, the subcommittee co-chairs, and the remainder will be an equal number of legislative and private sector Task Force members. The Executive Committee will be responsible for determining the operating budget and proposing plans, programs and budgets for the succeeding year in accordance with (Section V (B)); determining if a proposed educational activity conforms to a previously approved model bill, resolution or policy statement in accordance with (Section IX (F)); and determining if an emergency situation exists that justifies waiving or reducing appropriate time limits in accordance with (Section VIII (H)).
- D. Each Task Force may have any number of subcommittees, consisting of Task Force members and advisors to focus on specific areas and issues and make policy recommendations to the Task Force. The Task Force Co-chairs, shall create subcommittees and determine each subcommittee's mission, membership limit, voting rules, deadlines, and term of service. Any model bill, resolution or policy statement approved by a subcommittee must be approved by the Task Force before it can be considered official ALEC policy.
- E. Each Task Force may have advisors, appointed in accordance with Section VI (G). Advisors shall assist the members and staff of the Task Force. They shall be identified as advisors on official Task Force rosters, included in all official Task Force mailings and invited to all Task Force meetings. Advisors may also have their expenses paid at Task Force meetings covered by the Task Force operating budget with the approval of the Task Force Co-Chairs. An advisor cannot be designated as the primary contact of a private sector Task Force member, cannot be designated to represent a private sector Task Force member at a Task Force, Executive Committee, or subcommittee meeting, and cannot offer or vote on any motion at a Task Force, Executive Committee, or subcommittee meeting.

V. Task Force Budgets

- A. Each Task Force shall develop and operate a yearly budget to fund meetings.
- B. The operating budget shall be used primarily to cover expenses for Task Force meetings, unless specific funds within the budget are authorized for other use by the Task Force. The operating budget shall be assessed equally among the private sector members of the Task Force. The Executive Director, in consultation with the Task Force Co-Chairs shall determine which costs associated with each meeting will be reimbursed from the operating budget. Any funds remaining in a

Task Force's operating budget at the end of a year are transferred to ALEC's general membership account.

- C. The operating budget shall not be used to cover Task Force meeting expenses associated with alternate task force members' participation, unless they are appointed by their State Chair to attend the Spring Task Force Summit with the purpose to serve in place of a Task Force Member who is unable to attend. Task Force meeting expenses of alternate task force members shall be covered by their state's scholarship account.
- D. The programming budget shall be used to cover costs associated with educational activities. Contributions to the programming budget are separate, and in addition to operating budget contributions and annual general support/membership contributions to ALEC. The Executive Director shall determine the contribution required for each educational activity.

VI. *PROCESS FOR SELECTING TASK FORCE MEMBERS, CHAIRS, COMMITTEES AND ADVISORS*

- A. Prior to February 1 of each odd-numbered year, the current and immediate past National chairman will jointly select and appoint in writing three legislative members and three alternates to the Task Force who will serve for the current operating cycle, after receiving nominations from ALEC's Public and Private State Chairs, the Executive Director and the ALEC Public and Private Sector members of the Board. At any time during the year, the National Chairman may appoint in writing new legislator members to each Task Force, except that no more than three legislators from each state may serve as members of any Task Force, no legislator may serve on more than one Task Force and the appointment cannot be made earlier than thirty days after the new member has been nominated. In an effort to ensure the nonpartisan nature of each Task Force, it is recommended that no more than two legislators of any one political party from the same state be appointed to serve as members of any Task Force. A preference will be given to those ALEC legislator members who serve on or chair the respective Committee in their state legislature. A preference will be given to legislators who sponsor ALEC Task Force model legislation in the state legislature.
- B. Prior to January 10 of each odd-numbered year, the current and immediate past National Chairman will jointly select and appoint in writing the Task Force Chair who will serve for the current operating cycle, after receiving nominations from the Task Force. Nominations will be requested by the outgoing Task Force Chair and may be placed in rank order prior to transmittal to the Executive Director no later than December 1 of each even-numbered year. No more than five names may be submitted in nomination by the outgoing Task Force chair. The current and immediate past National Chairmen will jointly make the final selection, but

should give strong weight to the recommendations of the outgoing Task Force Chair. In an effort to empower as many ALEC leaders as possible, State Chairs and members of the Board of Directors will not be selected as Task Force Chairs. Task Force Chairs shall serve for one operating cycle term. Where special circumstances warrant, the current and immediate past National Chairmen may reappoint a Task Force Chair to a second operating cycle term.

- C. Prior to February 1 of each odd numbered year, the Public and Private Sector Task Force Co-Chairs will select and appoint in writing the legislative and private sector members of the Task Force Executive Committee, who will serve for the current operating cycle. The Public and Private Sector Task Force Co-Chairs will select and appoint in writing the legislative and private sector members and advisors to any subcommittee.
- D. Prior to February 1 of each year, the Private Enterprise Board Chair and the immediate past Private Enterprise Board Chair will select and appoint in writing the private sector members to the Task Force who will serve for the current year. The appointment letter shall be mailed to the individual designated as the primary contact for the private sector entity. At any time during the year, the Chair of the Private Enterprise Board may appoint in writing new private sector members to each Task Force, but no earlier than thirty days after the new member has qualified for full membership in ALEC and contributed the assessment for the appropriate Task Force's operating budget.
- E. Prior to January 10 of each odd-numbered year, the Chair of the Private Enterprise Board and the immediate past Private Enterprise Board Chair will select and appoint in writing the Task Force Private Sector Co-Chair who will serve for the current operating cycle, after receiving nominations from the Task Force. Nominations will be requested by the outgoing Task Force Private Sector Chair and may be placed in rank order prior to transmittal to the Chair of the Private Enterprise Board. The Chair and the immediate past Chair of the Private Enterprise Board will make the final selection, but should give strong weight to the recommendations of the outgoing Private Sector Task Force Co-Chair. In an effort to empower as many ALEC private sector members as possible, Private Enterprise State Chairs and members of the Private Enterprise Board will not be selected as Private Sector Task Force Co-Chairs. Private Sector Task Force Co-Chairs shall serve for one operating cycle term. Where special circumstances warrant, the current and immediate past Chair of the Private Enterprise Board may reappoint a Task Force Private Sector Chair to a second operating cycle term.
- F. Prior to February 1 of each odd-numbered year, the Task Force Private Sector Co-Chair will select and appoint in writing the private sector members of the Task Force Executive Committee, who will serve for the current operating cycle. The Task Force Private Sector Co-Chair shall select and appoint in writing the private sector members of any subcommittees.

- G. The Public and Private Sector Task Force Co-Chairs, may jointly appoint subject matter experts to serve as advisors to the Task Force. The National Chair and the Private Enterprise Board Chair may also jointly recommend to the Task Force Co-Chairs subject matter experts to serve as advisors to the Task Force.

VII. REMOVAL AND VACANCIES

- A. The National Chair may remove any Public Sector Task Force Co-Chair from his position and any legislative member from a Task Force with or without cause. Such action will not be taken except upon thirty days written notice to such Chair or member whose removal is proposed. For purposes of this subsection, cause may include failure to attend two consecutive Task Force meetings.
- B. The Public Sector Task Force Co-Chair may remove any legislative member of an Executive Committee or subcommittee from his position with or without cause. Such action shall not be taken except upon thirty days written notice to such member whose removal is proposed. For purposes of this subsection, cause may include failure to attend two consecutive meetings.
- C. The Chairman of the Private Enterprise Board may remove any Private Sector Task Force Co-Chair from his position and any private sector member from a Task Force with cause. Such action shall not be taken except upon thirty days written notice to such Chair or member whose removal is proposed. For purposes of this subsection, cause may include but is not limited to the non-payment of ALEC General Membership dues and the Task Force dues. .
- D. The Private Sector Task Force Co-Chair may remove any private sector member of an Executive Committee or subcommittee from his position with cause. Such action shall not be taken except upon thirty days written notice to such member whose removal is proposed. For purposes of this subsection, cause may include but is not limited to the non-payment of ALEC General Membership dues and the Task Force dues.
- E. The Public and Private Sector Task Force Co-Chairs may remove an advisor from his position with or without cause. Such action shall not be taken except upon thirty days written notice to such advisor whose removal is proposed.
- F. Any member or advisor may resign from his position as Public Sector Task Force Co-Chair, Private Sector Task Force Co-Chair, public or private sector Task Force member, Task Force advisor, Executive Committee member or subcommittee member at any time by writing a letter to that effect to the Public Sector and Private Sector Task Force Co-Chairs. The letter should specify the effective date of the resignation, and if none is specified, the effective date shall be the date on which the letter is received by the Public and Private Task Force Co-Chairs.

- G. All vacancies for Public Sector Task Force Co-Chair, Private Sector Task Force Co-Chair, Executive Committee member and subcommittee member shall be filled in the same manner in which selections are made under Section VI. All vacancies to these positions must be filled within thirty days of the effective date of the vacancy.

VIII. MEETINGS

- A. Task Force meetings shall only be called by the joint action of the Public and Private Sector Task Force Co-Chairs. Task Force meetings cannot be held any earlier than thirty-five days after being called, unless an emergency situation has been declared pursuant to Section VIII(H), in which case Task Force meetings cannot be held any earlier than ten days after being called. It is recommended that, at least once a year, the Task Forces convene in a common location for a joint Task Force Summit. Executive Committee meetings shall only be called by the joint action of the Public and Private Sector Task Force Co-Chairs and cannot be held any earlier than three days after being called, unless the Executive Committee waives this requirement by unanimous consent.
- B. At least forty-five days prior to a task force meeting any model bill, resolution or policy must be submitted to ALEC staff that will be voted on at the meeting. At least thirty-five days prior to a Task Force meeting, ALEC staff shall distribute copies of any model bill, resolution or policy statement that will be voted on at that meeting. This requirement does not prohibit modification or amendment of a model bill, resolution or policy statement at the meeting. This requirement may be waived if an emergency situation has been declared pursuant to Section VIII(H).
- C. All Task Force meetings are open to registered attendees and invited guests of ALEC meetings and conferences. Only regular Task Force Members may introduce any resolution, policy statement or model bill. Only Task Force members will be allowed to participate in the Task Force meeting discussions and be seated at the table during Task Force meetings, unless otherwise permitted by the Public and Private Sector Task Force Co-Chairs.
- D. ALEC private sector member organizations may only be represented at Task Force and Executive Committee meetings by the individual addressed in the appointment letter sent pursuant to Section VI(D) or a designee of the private sector member. If someone other than the individual addressed in the appointment letter is designated to represent the private sector member, the designation must be submitted in writing to the Public and Private Sector Task Force Co-Chairs before the meeting, and the individual cannot represent any other private sector member at the meeting.

- E. All Task Force and Executive Committee meetings shall be conducted under the guidelines of Roberts Rules of Order, except as otherwise provided in these Operating Procedures. A copy of the Task Force Operating Procedures shall be included in the briefing packages sent to the Task Force members prior to each meeting.
- F. A majority vote of legislative members present and voting and a majority vote of the private sector members present and voting, polled separately, are required to approve any motion offered at a Task Force or Executive Committee meeting. A vote on a motion to reconsider would be only with the sector that made the motion. Members have the right, in a voice vote, to abstain and to vote present by roll-call vote. In all votes a member can change their vote up until the time that the result of the vote is announced. Only duly appointed members or their designee as stated in Section VIII (D) that are present at the meeting may vote on each motion. No proxy, absentee or advance voting is allowed.
- G. The Public Sector Task Force Co-Chair and the Private Sector Task Force Co-Chair, with the concurrence of a majority of the Executive Committee, polled in accordance with Section VIII (F), may schedule a Task Force vote by mail or ~~fax~~ any form of electronic communication on any action pertaining to policy statements, model legislation or educational activity. The deadline for the receipt of votes can be no earlier than thirty-five days after notification of the vote is mailed or ~~faxed~~ notified by any form of electronic communication, unless an emergency situation is declared pursuant to Section VIII (H), in which case the deadline can be no earlier than ten days after notification is mailed or ~~faxed~~ notified by any form of electronic communication. Such votes are exempt from all rules in Section VIII, except: (1) the requirement that copies of model legislation and policy statements be mailed or ~~faxed~~ notified by any form of electronic communication with the notification of the vote and (2) the requirement that a majority of legislative members voting and a majority of the private sector members voting, polled separately, is required to approve any action by a Task Force.
- H. For purposes of Sections VIII(A), (B) and (G), an emergency situation can be declared by:
- (1) Unanimous vote of all members of the Task Force Executive Committee present at an Executive Committee meeting prior to the meeting at which the Task Force votes on the model bill, resolution or policy statement; or
 - (2) At least three-fourth majority vote of the legislative and private sector Task Force members (voting in accordance with Section VIII (F)) present at the meeting at which the members vote on the model bill, resolution or policy statement.

- I. Ten Task Force members shall constitute a quorum for a Task Force meeting. One-half of the legislative and one-half of the private sector members of an Executive Committee shall constitute a quorum for an Executive Committee meeting.

IX. REVIEW AND ADOPTION PROCEDURES

- A. All Task Force policy statements, model bills or resolutions shall become ALEC policy either: (1) upon adoption by the Task Force and affirmation by the Board of Directors or (2) thirty days after adoption by the Task Force if no member of the Board of Directors requests, within those thirty days, a formal review by the Board of Directors. General information about the adoption of a policy position may be announced upon adoption by the Task Force.
- B. The Executive Director shall notify the Board of Directors of the approval by a Task Force of any policy statement, model bill or resolution within ten days of such approval. Members of the Board of Directors shall have thirty days from the date of Task Force approval to review any new policy statement, model bill or resolution prior to adoption as official ALEC policy. Within those thirty days, any member of the Board of Directors may request that the policy be formally reviewed by the Board of Directors before the policy is adopted as official ALEC policy.
- C. A member of the Board of Directors may request a formal review by the Board of Directors. The request must be in writing and must state the cause for such action and a copy of the letter requesting the review shall be sent by the National Chairman to the appropriate Task Force Chair. The National Chairman shall schedule a formal review by the Board of Directors no later than the next scheduled Board of Directors meeting.
- D. The review process will consist of key members of the Task Force, appointed by the Task Force Chair, providing the support for and opposition to the Task Force position. Position papers may be faxed or otherwise quickly transmitted to the members of the Board of Directors. The following is the review and adoption procedures:
 - Notification of Committee: Staff will notify Task Force Chairs and the entire task force when the Board requests to review one of the Task Forces' model bills or resolutions.
 - Staff Analysis: Will be prepared in a neutral fashion. The analyses will include:
 - History of Task Force action
 - Previous ALEC official action/resolutions
 - Issue before the board
 - Proponents arguments

- Opponents arguments
- Standardized Review Format: To ensure fairness, a set procedure will be used as the format to ensure the model bill/resolution has a fair hearing before the Board.
 - Task Force Chair(s) will be invited to attend the Board Review
 - Task Force Chair(s) will decide who will present in support and in opposition for the model bill/resolution before the Board.
 - Twenty minutes that is equally divided will be given for both sides to present before the Board.
 - It is suggested that the Board not take more than twenty minutes to ask questions of the presenters.
 - Presenters will then be excused and the Board will have a suggested twenty more minutes for discussion and vote.
 - All votes will be recorded for the official record.
- Notification of Committee: The Director of Policy will notify presenters immediately after the vote. If the Board votes to send the model bill/resolution back to the task force, the Board will instruct the Director of Policy or another board member what to communicate.

E. The Board of Directors can:

- (1) Vote to affirm the policy or affirm the policy by taking no action, or
- (2) Vote to disapprove the policy, or
- (3) Vote to return the policy to the Task Force for further consideration providing reasons therefore.

F. Task Forces may only undertake educational activities that are based on a policy statement, model bill or resolution that has been adopted as official ALEC policy, unless the Task Force votes to undertake the educational activity, in which case the educational activity is subjected to the same review process outlined in this Section. It is the responsibility of the Task Force Executive Committee to affirm by three-fourths majority vote conducted in accordance with Section VIII that an educational activity conforms to a policy statement, model bill or resolution.

X. EXCEPTIONS TO THE TASK FORCE OPERATING PROCEDURES.

Exceptions to these Task Force Operating Procedures must be approved by the Board of Directors.